

HEALTH CARE LAW: A CAREER GUIDE



*AIDS Disabilities Hospitals
Access Technology Bioethics
Public Interest Reproduction
Mental Health Insurance Hu-
man Rights Discrimination
Federal Government Research
Licensing Medicaid Nonprofit
Advocacy Managed Care Civil
Rights Children Legal Services*

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TABLE OF CONTENTS

SECTION 1: INTRODUCTION...P. 2

SECTION 2: PRACTICE SETTINGS...P. 3

SECTION 3: CONTENT AREAS...P. 7

SECTION 4: PERSONAL NARRATIVES...P. 10

SECTION 5: ACADEMIC PATHS AT HLS...P. 15

SECTION 6: SELECTED HEALTH LAW ORGANIZATIONS...P. 24

- I. SELECTED NONPROFIT ORGANIZATIONS...24
 - A) AIDS/HIV...24
 - B) DISABILITY LAW...26
 - C) GENERAL NONPROFIT...32
- II. SELECTED NONPROFIT CORPORATIONS...35
- III. SELECTED GOVERNMENT AGENCIES...36

SECTION 7: SELECTED HEALTH CARE LAW FELLOWSHIPS...P. 38

SECTION 8: EXTRACURRICULAR ACTIVITIES AT HLS...P. 42

SECTION 9: HEALTH LAW WEB SITES...P. 44

SECTION 1:
AN INTRODUCTION TO HEALTH CARE LAW

Attorneys who practice health care law may encounter such diverse issues as representation of clients who seek medical care; navigation of medical/legal ethical decisions; or the regulation of the health care industry. Coupled with such a diverse array of issues, the field of health care law is also changing continually as health care policy continues to dominate the national agenda. This guide's goal is to focus on health care law content areas most closely aligned to the concept of public interest law and to provide students with insights and information in those areas. As a result, this guide will include information on such topics as potential practice settings, specific content areas of health care law, health law courses and resources within Harvard, and a listing of public interest organizations in the health law field. Because information is readily available elsewhere, this guide will not focus on issues such as employment, taxation, and property law.

Overall, the guide is designed as a resource to help you decide if health care law is appropriate for your career choice. In addition, the narratives are designed to provide students with a more detailed and personal view of the practice of health care law. Finally, we hope that you find the combined descriptions, narratives, and resources to be a useful tool in your overall understanding of the field of health care law.

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In the health care law field, practice typically occurs in four primary settings. This section of the Guide provides background information on these settings in order to help you differentiate the options available in this area of public interest law.

▪ NONPROFIT ORGANIZATIONS

Nonprofit organizations provide a range of services in the health care law context. Depending upon the organization's mission, attorneys may provide direct representation for individual clients or they may advocate for systemic changes in the delivery of health care. Many non-profit organizations are focused on specific issues such as AIDS/HIV, mental health, and Medicare. For example, an organization may focus solely on issues such as civil rights, housing, or employment pertaining to individuals affected by AIDS/HIV. An organization focusing on Medicare will work on health care rights and benefits for older individuals who are disabled.

Within these non-profit organizations, attorneys working on individual cases may be seeking medical benefits such as Medicaid or Medicare for a client, providing guidance and representation in mental health matters, or representing a client's interests in a medical guardianship proceeding. On a systemic level, attorneys in non-profit organizations may research health care issues, conduct grassroots organizing efforts around health care, file impact litigation, or lobby state legislatures and Congress to secure health care reforms.

Non-profit organizations may rely on government funding, fee for service, private grants to deliver legal services, or a combination of the three. Those organizations with combination funding are able to screen and select cases and reform issues carefully. The advantages of working within these organizations are the ability to work with individual clients or the opportunity to focus on systemic reform (and in some organizations, the chance to do both). You should carefully review an organization's profile to determine if it provides the type of legal work (client driven or systemic) that you prefer. Another advantage of these organizations

ORGANIZATIONAL PROFILE

National Health Law Project (NHeLP)

Since 1969, this national public interest law firm has sought to improve health care for America's working and unemployed poor, minorities, elderly, and those with disabilities. NHeLP's expertise lies in issues such as managed care, Medicaid, Early Periodic Screening, Diagnosis and Treatment Program, state and local safety net programs, consumer protections, and civil rights to health care. NHeLP provides litigation support, training and technical support, research support and consultation to legal aid offices, advocacy groups, government agencies, and professional associations. They assist legal service programs, private attorneys, community-based organizations and state and local government to develop creative solutions to providing health care for those without the means to provide for themselves.

Some of NHeLP's recent victories include improving the availability and access to home and community-based services for children and adults in Louisiana, Maine, and West Virginia in 1998; bringing preventative health services to children in West Virginia's foster care system in 1995; and requiring health and quality improvements for elderly and disabled people living in West Virginia's residential board and care homes in 1994.

NHeLP has offices in Washington D.C. and North Carolina, but is based in Los Angeles. They normally offer internships for law students who have completed their first year, and who have an interest in quality of care and health care access for low-income populations; good research, writing and interpersonal skills; and a demonstrated commitment to public interest. They are happy to sponsor Napil and Skadden fellows.

is that you will work with attorneys who are devoted to the issue of health care law. Consequently, you will find a committed, extremely knowledgeable, and passionate group of attorneys to work with on health care law issues.

The disadvantages are that you will earn a lower salary than traditional private firms and many government agencies, may need to seek and report on grants, and possibly negotiate sliding scale fee arrangements with individual clients. In addition, some attorneys may find the narrow focus on health care law to be too confining or limiting.

▪ **NON-PROFIT CORPORATIONS**

Hospitals comprise the majority of organizations in this practice setting. Most major hospitals have a General Counsel's office. These offices generally employ a small number of staff attorneys or assistant general counsels. Attorneys work on a variety of areas in the health care law field such as issues pertaining to advances in medical technology, which may trigger legal analysis of insurance reimbursement, patient consent, and other medical/legal/ethical implications. Other issues may involve interpreting laws and regulations such as Medicare and Medicaid as well as other licensing bodies, (e.g., Joint Commission on Accreditation of Healthcare Organizations) regulations and policies. In addition, the General Counsel's office may provide ongoing advice and guidance on issues relating to patient rights including such topics as informed consent and confidentiality requirements. Attorneys will also be involved in negotiations with insurance companies and HMOs relating to reimbursement of health care. As illustrated by the above examples, an attorney in a General Counsel's office may serve as more of a counselor or advisor to the hospital and its employees on legal requirements than a litigator who formally represents the hospital in court proceedings. When working in such an organization, the "client" is the hospital facility and hence attorneys "work" for the institutional client.

Other types of non-profit corporations may include private regulatory and licensing entities, health maintenance organizations, nursing facilities, or home care providers. Private regulatory and licensing entity attorneys may focus on drafting policies and guidelines and then advising organizations on how to comply with the guidelines. In addition, attorneys may enforce compliance or non-compliance findings. Attorneys who work for health maintenance organizations review claims and provide guidance to other HMO employees on requirements of federal and state law. Independent nursing facilities and home care providers generally work with private firms to meet their legal needs.

The advantages of working for a non-profit corporation are that the legal office is generally small and hence there may be opportunities to work closely with peers on issues of common interest. In addition, attorneys may interact frequently with other professionals in the medical field. For example, an attorney may work with, and provide legal advice to physicians, nurses, social workers, other such health care professionals, and managers of the corporation. Consequently, the variety of issues can be very diverse and interesting on a regular basis. The office environment is generally excellent with support staff and available equipment. Salaries are competitive and generally fall above both non-profit organizations and government agencies but below large private firm salaries.

A disadvantage of working for a non-profit corporation is that it may be bureaucratic in nature because the legal office is a small part of a larger entity. In addition, attorneys may not work entirely in the health care law field since the General Counsel's office may also handle legal issues relating to such areas as employment, land use, and taxation.

▪ **GOVERNMENT AGENCIES**

Government agencies also focus on health care law issues at both the state and federal level. Attorneys in an agency setting primarily provide legal advice to other employees in the agency or to other related agencies. For example, attorneys may assist agency personnel in developing policy initiatives, implementing statutes, handling litigation and administrative hearings, and providing significant amounts of direct legal counseling. In addition, some agencies actually oversee and operate public hospitals and clinics.

On a given day, an attorney may work on drafting a regulation to implement a statute or review pending legislation that impacts an agency. Regulations may have a direct impact on the manner in which patient care is delivered or on how an agency advises clients. When reviewing pending legislation, agency attorneys may play a vital role in guiding, and informing, legislatures on key issues.

Typical state government agencies that work on health care issues may be Departments of Public Health, Mental Health, Mental Retardation, and Human Services. At the federal level, the Department of Health and Human Services generally works on regulatory and policy issues relating to health care.

As noted earlier in the Non-Profit Corporation setting, one advantage of a government position includes the ability to work with members of different professions. Moreover, office surroundings are generally comfortable with a great deal of interaction among attorneys on a regular basis. Attorneys often work collaboratively on a number of issues. As a result, an attorney can expect to learn legal issues in depth and become a true expert in specific areas of health care law and policy. Strong supervision and support can also be gained in an agency setting. There is also a reasonable balance between legal work and private life. Finally, the legal issues can be of great interest and provide a strong intellectual challenge.

ORGANIZATIONAL PROFILE

The U.S. Department of Health and Human Services

The U.S. Department of Health and Human Services includes over 300 programs, with thousands of people working in them, including hundreds of lawyers. Through HHS, there are several different avenues for someone interested in Health Law to explore. These include the Food and Drug Administration, the Indian Health Service, the Substance Abuse and Mental Health Services Administration, and the Medicare program, the nation's largest health insurer, which handles over 900 million claims each year. HHS is the government's principal agency for protecting the health of all Americans and providing essential human services, especially to those who are least able to help themselves.

HHS has regional departments around the country, which often seek attorneys or law students for employment. Attorneys will, depending on department, focus on Civil Rights/Civil Liberties issues, children's rights, Native American rights, elderly and employment/labor issues and welfare issues, with the possibility of many others. Practice types through HHS include administrative hearings, appellate work, enforcement, and some individual cases. Attorneys for HHS may draft, analyze, implement or defend Acts, Bills, and other Laws; offer advice and consultation on various ethical, medical, biological, women's or Native American issues; provide legal services to the Medicare, Medicaid and State Children's Health Insurance Programs; offer legal support on such matters as child support enforcement, foster care and adoption; and finally conduct civil rights investigations, enforcement proceedings, and civil rights case litigation.

The disadvantages include working within a bureaucratic structure that moves slowly and deliberately, which can be frustrating. In addition, political considerations and agendas may affect policy decisions and initiatives. Finally, there may be clear limits on career advancement within a government agency.

▪ **PRIVATE PUBLIC INTEREST FIRMS**

Some private public interest firms specialize in health care issues. These firms may represent individual clients on health care issues such as public and private health care benefits, patient rights, and long term care planning. Firms focus on access to health care for individuals or helping individuals identify who should pay for health care needs by negotiating with potential providers and advocating on behalf of the client. One current issue that is receiving an increasing focus is insuring the provision of health care benefits to dependents in divorce situations. Another area of increasing concern for individuals who retain private firms is the nursing home industry and patient issues such as appropriate provision of care. Similar to the role on in-house counsel for non-profit corporations, private firms may also provide legal advice and representation to entities that provide health care such as small hospitals, nursing homes or home care providers.

The advantages of private firm work are direct client contact and representation, a potentially superior salary, an array of support services and good supervision. Because private firms may not specialize solely in public interest health care work, a disadvantage can be that an attorney may be required to perform legal work unrelated to health care. In addition, case selection may be based on ability to pay instead of the merits of a particular case or issue and an attorney will need to track billable hours. Finally, note that private firms that specialize in these health care issues are gradually emerging as a distinct practice setting. Consequently, locating these firms can be challenging when seeking internships or full time positions after law school.

Health care law includes a variety of different content areas of practice. Some areas of practice, such as children's health care, are not included because a separate OPIA Career Guide already exists. For ease of reference, this Guide condenses the variety of practice opportunities into three primary content areas - Access to Health Care, Mental Health, and Health Care Administration.

▪ **ACCESS TO HEALTH CARE**

Access to health care has become a predominant concern over the past decade, and shows no signs of abating. Organizations that focus on access to health care generally represent individuals who lack sufficient resources, financial or insurance, to obtain medical services and care. For individuals with low incomes, access may involve seeking government benefits; for others, access will involve seeking relief from private insurers. A goal is to find a public or private entity to pay for the necessary service. In other words, attorneys search for "legal hooks" to access or maintain health care. For example, a client may need major surgery, but no one is willing or able to pay for the surgery. An attorney's role is to determine how to find who may pay, or who may be available to pay, for the surgery. The goal, in essence, is to create a sense of responsibility for the client; the responsibility then guarantees necessary health care.

To obtain such access, attorneys may represent individual clients and seek necessary coverage, benefits, or services. This representation may include negotiating or litigating on behalf of clients in administrative or judicial hearings. In lieu of direct representation, attorneys may counsel clients on how to navigate the health care system. Finally, attorneys may pursue impact litigation to initiate widespread access to health care. For example, litigation may occur against pharmaceutical companies or pharmacy chains over issues such as pricing.

In addition to representation, organizations seek access to health care through legislative lobbying and community organizing. Legislative lobbying may occur on issues such as defining eligibility for health care benefits, fighting cuts in health care funding, influencing the debate on managed care, or insuring continuation of health coverage during divorce proceedings. Community organizing is also an important component of access to health care, and attorneys may work directly with consumers on preventing hospital closures or consolidations through legal advocacy.

▪ **MENTAL HEALTH**

Advocacy in the mental health content area generally involves representation of individuals with mental health disabilities, insuring access to appropriate community services, and protection of civil rights. When representing individuals, attorneys may deal with specific issues such as ensuring informed consent to treatment, which requires clinicians to provide appropriate information to a client about proposed treatment so that the client may render an informed decision about whether to accept or refuse such treatment. Issues around informed consent may lead to representation in guardianship proceedings as well. Guardianship proceedings are often initiated by hospitals when there is a

perceived need to begin some type of treatment, and there is a perception that a client is not competent to provide informed consent. Attorneys will generally be appointed to represent the client's interests in such a case. In highly invasive treatment cases (antipsychotic medication, withdrawal of life support, electroconvulsive therapy, etc.), attorneys will litigate under a "substituted judgment" analysis which involves a judge determining what a client would decide if the client were competent to make such a decision.

Individuals must also be able to access community based services when needed. Community based services may include both treatment and housing options. Legal advocacy may be necessary to insure that these services remain available for many clients. Attorneys must deal with a variety of issues that impact client civil rights. Representation under the Americans with Disabilities Act or Section 504 of the Rehabilitation Act involves protecting employment, education, transportation, and architectural access rights. These rights may be protected through administrative or judicial channels of advocacy. Another civil rights issue is the evolving theory of seeking redress from mental health providers for wrongful death or injury to a client when that client is receiving treatment and services from the provider. If a client is admitted to a hospital for mental health treatment, then attorneys also seek to enforce a patient's rights to privacy, confidentiality, treatment, and services. In addition, if involuntary hospitalization is an issue, then attorneys representing both a client and a hospital generally must insure that litigating such a hospitalization in a judicial forum protects an individual's civil rights.

Mental health law may also involve significant efforts at systemic reform. For example, national organizations coordinate federal and state advocacy on behalf of individuals with disabilities via legislative initiatives. In addition to lobbying for legislative change, many mental health advocates work continually to influence directives and policies at the federal and state administrative level through proposing new regulations, commenting on proposed regulations, and recommending new policies and procedures. Finally, mental health law involves an overlap with advocacy for children in special education matters and advocacy for elderly individuals in service delivery.

▪ **HEALTH CARE ADMINISTRATION**

Health care administration involves oversight and regulation of the health care industry. For example, attorneys may be involved in the regulation of such entities as hospitals, clinics, or nursing homes. Regulation of these entities may include issues as diverse as staffing levels and credentials, physical plant requirements, and patient privacy. In addition, health care administration includes licensure and discipline of health care professionals such as physicians and nurses. Attorneys in this content area work primarily for government agencies, private licensing agencies, or non-profit health care corporations.

For example, an attorney who works for the federal department of Health and Human Services will have such clients as the National Institutes of Health, the Centers for Disease Control and Prevention, and the Indian Health Service. Consequently, these attorneys may work on issues like quarantine situations due to Severe Acute Respiratory Syndrome and Monkey pox, design of a smallpox vaccine injury compensation program, implementation of "charitable choice" provisions relating to substance abuse treatment, negotiation of tribal agreements for the provision of healthcare services to Native Americans, intellectual property issues related to biomedical research, and implementation of healthcare quality improvement initiatives.

In addition, health maintenance organizations (HMOs) employ attorneys to review claims and provide legal guidance on the interpretation of federal and state legal requirements. Other health care administration work generally involves drafting of policy memorandum as well as the investigation and enforcement of regulatory compliance. In addition, attorneys may also provide representation in administrative hearings for a non-profit health care entity in areas such as tax exemption issues, financing & reimbursement, or regulatory compliance.

There are also many topics of current and high interest in the health care administration field. One such topic is the high level of restructuring occurring in the provision of health care services. With consolidation of the health care industry, attorneys are involved directly in negotiating and drafting agreements between non-profit corporate entities, such as hospitals and clinics. Another current topic is the debate around medical malpractice and tort reform. In addition, ethical issues associated with new technologies will continue to arise. Bioterrorism and related preparedness issues are requiring increasing attention legally as well. Finally, ongoing issues include the evolving privacy rights of people as well as the provision of health care to uninsured, the under-insured, and medically unserved.

Diane Archer '84

My work designing and implementing strategies to help ensure that people get the health care they need—in particular people over 65 and people with disabilities—keeps me going intellectually and emotionally every day.

I fell into the job of founding director of the Medicare Rights Center (MRC) in 1989 and spent the first few years responding to phone calls from men and women who could not by themselves access the health care services they needed. One of my first cases involved getting the government to pay \$10,500 in home care services being billed to my client, Mr. Phillip. He had taken his wife out of the hospital to care for her, at enormous personal cost. Medicare would clearly have paid for her infusion therapy while she was in the hospital but for some inexplicable reason would not pay for the same therapy at home. We appealed this decision and won.

But the problem was and continues to be that critical health care issues also need addressing systemically—far more people need help than there are resources available. The stakes are high. Health care costs are out of control, and Medicare only pays for about half of a typical older or disabled person's health care needs.

So, to help more people and to address the issues at a systemic level, I launched educational and public policy initiatives. As MRC grew, everyone who joined me as staff was smart, committed, and interesting, making work life rewarding and a lot of fun. The classic challenges of raising money for a non-“sexy” issue in which corporate America has at best limited interest, navigating the illogic of

Medicare Rights Center, Founding Director

Congress and the administration, working the media to give a balanced account, and playing strategically, kept me on my toes.

Two years ago, I turned over the reins of MRC to Robert Hayes, founding director of the Coalition for the Homeless, who made his mark in public interest some 20 years ago establishing a right to shelter for the homeless. I still work full-time plotting strategies for successful health care reform and am spared the anxiety of keeping the organization's budget balanced and staff happy. The Medicare Rights Center now has more than 30 employees, 90 volunteers, and offices in New York, Washington, D.C., Iowa, New Hampshire, and Maryland and is about to open offices in five other states.

Human rights work led me to Harvard Law School, but by the time I graduated—after interning at the United Nations High Commissioner for Refugees and seeing international politics at work—I wanted to explore other public interest options. It was hard to find the right fit, given my lack of experience and desire for a lot of responsibility. So, after clerking for a year, I joined Kramer, Levin, a New York based law firm for a couple of years. Then I got lucky. I fell into health care because a friend and mentor wanted to launch a new consumer service organization for people with Medicare. It was all about timing and opportunity.

I have been forging full speed ahead for some 14 years now and have never looked back. I've learned a tremendous amount about people, politics, and poverty. If I had to do it all over again, I'd do it exactly the same way.

Tracy A. Miller

Massachusetts Department of Health, Privacy Officer

My current position as Privacy Officer at the Massachusetts Department of Public Health is my fourth consecutive public interest job and the second in the health care field. Each has been stimulating and rewarding. While I knew that I wanted to practice public interest law, I cannot claim to have set myself on a career path with this, or any other, particular public interest job as my goal. Instead, I was lucky enough to find a succession of very different jobs that allowed me to grow professionally and to maintain a balance with the demands and rewards of my family life as well.

I attended New York University Law School from 1982-1985 and focused my career goals in the public interest arena, which had long been my direction. I had completed a Masters in Urban Planning and I began law school wanting to develop sound urban policy. I followed this urban policy pursuit to Legal Services, where I practiced housing law in Brooklyn, New York. This was fast paced, difficult, exciting and extremely fulfilling work representing individual tenants and conducting impact litigation.

After five years at Legal Services, I moved to the New York City Departmental Disciplinary Committee, where I was involved in the investigation and prosecution of alleged misconduct by lawyers in Manhattan and the Bronx. This position allowed me to build on the litigation background I had developed at Legal Services. It also provided me with my first opportunity to work toward the regulation of a profession or industry in an effort to protect the public.

Four years later, I moved with my family to Massachusetts. I began working in the General Counsel's office of the

Massachusetts Department of Public Health, after an eighteen-month hiatus from my professional life to spend time with my family. I was attracted to the health care field as a growing discipline, and was particularly interested in public health issues. While public health has become more prominent due to recent events, it is an old and undervalued component of the health arena. It is an extremely varied discipline, and I have enjoyed tremendously the opportunity to work in vastly different policy areas, employing many legal skills.

In my position in the General Counsel's office, I served essentially as corporate counsel to a variety of the Department's programs. I continued to make good use of the litigation skills and client counseling skills developed in my previous jobs. At the same time, I assisted program personnel in developing policies and insuring that the public's health was protected to the maximum extent possible in such divergent areas as food protection, dietary supplements, emergency medical services, summer recreational camps, and nursing homes. I have litigated in administrative hearings; worked with the Office of the Attorney General on numerous Superior Court proceedings; written and commented on legislation and regulations; conducted trainings; regulated certain health care workers; and worked with other government lawyers on common issues. The work of a government attorney is not without its frustrations. The challenges of working in a large governmental agency are, however, outweighed by the opportunity to handle a broad spectrum of issues and to enhance essential protections of the public's health. The position also afforded me the opportunity to

utilize and develop many legal skills including as litigator, counselor, negotiator, policy and legislative analyst, and regulator, to name a few.

After seven years in the General Counsel's office, I moved into my current position as Privacy Officer for the Department of Public Health in the spring of 2003. The position is a requirement of the recently implemented Health Insurance Portability and Accountability Act (HIPAA) and is responsible for the implementation of HIPAA's Privacy Rule. For the first time, I have primary responsibility for developing and implementing a major initiative at an agency-wide level. I am responsible for overseeing the creation and implementation of the Department's privacy infrastructure to ensure the confidentiality and security of the enormous volume of protected health information held by the Department. Although I am no longer part of the General Counsel's office, I continue to remain involved in the analysis and resolution of challenging legal problems that frequently arise with regard

to HIPAA and its implementation. My responsibilities now extend beyond the legal questions to managing the Department's implementation of and compliance with HIPAA and other state and federal privacy laws.

Each of my four public interest jobs has allowed me to draw from my previous experiences and to develop new skills and new areas of expertise. At the same time, each position has moved me increasingly away from litigation and toward transactional and policy work. This shift has allowed me to gain greater control over my time management, and in turn to insure that I am able to dedicate the time I want and need to my professional life as well as to my family. I feel extremely fortunate that I have found a balance that works most of the time and that I have been able to do this with while maintaining a challenging and fulfilling public interest career, most recently in the field of public health.

S. Stephen Rosenfeld

Health Care Public Interest Lawyer

In August 1993, I began my new career as a health care public interest lawyer. It was a difficult first step for me, because I was by that time 53 years old, and I wondered whether, at this point, I could do what was needed to gain the necessary competence in this new field. Although at times along the way of my career up to that point I had dabbled in health care cases, including perhaps three or four lawsuits during my years as an assistant attorney general in the late-1970's, I was essentially ignorant of the complex system of laws and regulations that currently define a health care practice. Here is the course of the ensuing ten years, at the end of which I can say that health care public interest law is 100 percent of what I do.

First, I volunteered. For almost two years, I spent two days a week at Health Care For All, the leading grass roots health access advocacy organization in Massachusetts. I nosed around, looked for ways to make myself useful. It was, selfishly speaking, helpful to me that HCFA had no staff lawyer. When there were legal issues, I was pretty much the only inside game around. Until that time, HCFA staffers had to call around to lawyers in legal services settings and ask for help. Although I didn't know as much as they, I was a whole lot more convenient and available. This volunteer period was rich in learning opportunities. Out of it came my idea to start a legal network of volunteer lawyers from firms in Boston to represent people who called in to HCFA with problems that lawyers could help solve. Over the past ten years, volunteer lawyers, including me, have represented more than a thousand clients on health access issues.

Second, I was lucky enough to find a teaching opportunity within months after beginning my volunteer work. The main health

law professor at Boston College Law School was heading to Washington, D.C., to join the Clinton Administration, and out of desperation, Boston College hired me to teach the basic survey course on health law in the spring of 1994. It was the "one-eyed man is king in world of the blind" scenario. There is simply no better way to learn a subject than to be forced to teach it. Of course, a certain amount of skin-deepness characterized the class, but as a way of building a knowledge base quickly – a gun to the head tends to focus one's attention – I recommend it highly.

Third, I started a law firm, initially along with two other lawyers as partners, but after two years, I realized that I could have a public interest private law practice only if I did it on my own, so in 1996, I opened the doors to Rosenfeld & Associates. In the eight years since, I and my associates (and my associate turned partner, Mala Rafik) have represented hundreds of individuals who are suffering two catastrophes simultaneously: first, a disastrous illness, usually chronic and life-changing if not life-threatening; second, denial of coverage by an insurance company. These cases fall into two categories, and then two more sub-categories. The insurance companies involved are either health insurance companies denying coverage for medically necessary treatment or long-term disability insurance companies denying long-term disability income benefits to an insured whose onset of disability has meant loss of necessary income. The other sub-division is between those cases governed by the Employee Retirement Income Security Act of 1974 (ERISA) and those governed by state law, because – for one reason or another – the insurance policy in question is ERISA-exempt, and state law remedies are therefore not preempted by ERISA. This is a highly complex area of legal practice. It's not for dabblers, and the lack of competent plaintiffs' lawyers for decades gave insurance companies free rein. In the past ten years, however, a network of specialists representing

plaintiffs' interests has emerged, and the field of health and disability insurance litigation has become one of the most interesting and rewarding practices around.

Next, in 1996, I founded Health Law Advocates, Inc. (HLA), a public interest law firm that provides pro bono representation to individuals and families in Massachusetts needing access to health care. HLA also fights for health care justice through the representation of groups of consumers and communities and through education and outreach. HLA is affiliated with Health Care For All, and as such, is the only non-profit law firm in the country affiliated with a grass roots organization and dedicated solely to ensuring access to health care for society's most vulnerable members, including the chronically ill and uninsured. I serve as HLA's volunteer legal director. HLA has grown to have five full-time staff lawyers (plus me) and a support staff.

Finally, in the past five years I have become a senior legal adviser to a national organization named

Community Catalyst. This has permitted me to take the work at HLA into other states. For example, the Community Health Assets Project (CHAP) grows in part out of work done by HLA in Massachusetts. A partnership of Community Catalyst and the West Coast Regional office of Consumers Union, CHAP provides support, including legal and policy analysis services, to consumer groups, philanthropic leaders, and legislators and regulators regarding conversions of health care institutions from nonprofit to for-profit. HLA has successfully represented consumer groups in ten instances in Massachusetts where either a conversion or some other kind of health system restructuring was being proposed. In turn, CHAP has represented community interests in dozens of such situations, across more than 30 states.

These ten years have shown me that there is a huge amount of public interest advocacy to be done in the health care field, and not nearly enough lawyers to do it.

SECTION 5 ACADEMIC PATHS AT HLS

These courses may not be offered every year. Check the catalog for the respective schools.

HARVARD LAW SCHOOL

Discrimination

Professor Halley

4 classroom credits 34860-31

Spring

2, 3, or 4 optional clinical credits

The goal of this course will be to learn about selected elements of our current antidiscrimination regime that are under particularly interesting academic scrutiny, both to study parts of the regime that are now thought to be particularly problematic or inchoate, and to develop some idea of the analytic approaches being developed to assess them. Thus, we will not undertake a systematic detailed overview of all antidiscrimination law; rather, we will select for particular scrutiny distinct elements of it, such as intent, the tension between status-based and efficiency-based theories of discrimination, hostile environment and other novel theories of harm, and accommodation mandates. This course will combine two approaches. Half the meetings will be devoted to the study of legal rules and doctrines currently in place in constitutional and statutory antidiscrimination law. Students will take a one-hour examination to test their mastery of this part of the course. The remaining meetings will be devoted to scholarly writing probing the conceptual and practical adequacy of our current antidiscrimination regime. Students will write a 15-page paper commenting on the scholarly discussion.

Students who wish to enroll in the class with a clinical component must do so through the Office of Clinical Programs. Please refer to the clinical course section for all drop/add deadline rules.

Employment Discrimination Law

Professor Bartholet

4 classroom credits 35330-11

Fall

2, 3, or 4 optional clinical credits
Fall or Spring

This course will deal with the growing body of law designed to protect against discrimination based on race, gender, age, or disability. We will examine the ongoing debate in the Supreme Court, Congress, and the nation as to the appropriate meaning of the antidiscrimination norm, a debate that involves questions as to intent as compared to impact theories, individual as compared to group theories, affirmative action, and mandatory arbitration. At issue is much of the law defining discrimination theory developed in the 1960s and '70s. We will compare race discrimination to problems involving gender, age, and disability, and will consider the work/family conflict, pay equity and comparable worth theory, sexual harassment, reasonable accommodation doctrine, and other issues of current controversy and significance. Throughout, we will assess and compare discrimination theories developed in different areas and eras.

Text is Zimmer et al.,

Employment Discrimination

casebook (5th ed. 2000), and multilithed materials.

Students who wish to enroll in the course with a clinical component must do so through the Office of Clinical Programs. Please refer to the clinical course section for the drop/add deadlines and rules for all clinical courses.

Employment Discrimination Litigation: Seminar

Visiting Professor Michael Selmi

2 classroom credits 92820-31

Spring 2, 3, or 4 optional clinical credits
Spring

Recent years have seen significant changes in workplace discrimination particularly with the passage of new acts (Americans with Disabilities Act, Civil Rights Act of 1991, and Family Medical Leave Act), judicial interpretations of the law (sexual harassment), and changes in the way discrimination is conceptualized. This seminar will focus on some of the contemporary issues with a particular focus on litigation of employment discrimination cases and the way in which litigation has helped shape the modern workplace. Topics will include the changing nature of discrimination; the rise in class action litigation; the empirical reality of litigation; changes in sexual harassment law, and the emergence of disability claims. We will also discuss ongoing and recent litigation, and students will be encouraged to study particular cases. A research paper will be required. Students who wish to enroll in the course with a clinical component must do so through the Office of Clinical Programs.

Employment Law
Visiting Professor Michael Selmi

3 classroom credits 353001-31
Spring 2, 3, or 4 optional clinical credits Spring

This survey course will focus on the law governing the non-unionized workplace. Issues will include the employment-at-will, privacy, speech, off-work behavior, and the regulation of intellectual property, discrimination, arbitration agreements, restrictive covenants and fringe benefits. Throughout the course, we will also explore how the employment relationship ought to be regulated, particularly in light of the substantial decline in union representation. This course will include an introduction to employment discrimination material but coverage will be only introductory and those who have either already taken Employment Discrimination or intend to take it in the future may still take this course. The course book will be Crain, Kim & Selmi, *Work Law* (to be published 2004).

Food and Drug Law
Mr. Hutt

3 classroom credits 37300-21
Winter

This course explores the full range of federal regulation of products subject to the jurisdiction of the Food and Drug Administration (FDA). These products include food, human prescription and nonprescription drugs, animal feed and drugs, biologics and blood products, medical devices, and cosmetics, which together comprise approximately 25 percent of the gross national product. The course examines the public policy choices underlying the substantive law, FDA enforcement power, and agency practice and procedure. The course covers such contemporary issues as controlling carcinogens; expediting approval of AIDS and cancer drugs; balancing the benefits and risks of

breast implants; compassionate use of experimental products; control of such biotechnology techniques as gene therapy; requiring adequate consumer and professional labeling for FDA-regulated products; and the relationship among international, federal, and state regulatory requirements. A prior course in Administrative Law is desirable but not a prerequisite.

A paper is required in lieu of an examination, and may be combined with the third-year Written Work Requirement. Enrollment is limited to 72 students.

Hutt and Merrill, *Food and Drug Law* (2nd ed. 1991) and *Statutory Supplement* (1996).

Health Care Institutions
Professor Brennan

3 classroom credits 38300-31
Spring

This course introduces the law of health care institutions, including hospitals, insurers, government buyers, and health maintenance organizations. We will review new payment methods and insurance forms, antitrust litigation, challenges to not-for-profit status, the influence of ERISA on medical care, rationing mechanisms, and the roles of integrated delivery systems in the future of medical care. The course emphasizes the structural aspects of medical care, drawing upon diverse materials from health economics and policy literature, as well as case law and commentary. In-class examination. No paper option.

Health Law Policy: Seminar
Professor Elhaug

2 classroom credits 94160-31
Spring

This seminar will take a "great books" approach to considering modern issues of health policy and reform. The focus will not be

on legal doctrine but rather on fundamental questions of policy and theory. The reading will include the following Paul Starr, *The Social Transformation of American Medicine*; Richard Epstein, *Mortal Peril*; Henry Aaron, *Serious and Unstable Condition*; Norman Daniels, *Just Health Care*; Calabresi & Bobbit, *Tragic Choices*; Daniel Callahan, *What Kind of Life*; Joe Newhouse, *Free for All?*; White, *Competing Solutions*; Sherry Glied, *Chronic Condition*; Victor Fuchs, *Who Shall Live?*; Weiler, Hiatt, et al., *A Measure of Malpractice*; and some articles by Arrow, Clark, and Elhaug. There is no exam. Students must write a 20-page paper. For an additional credit, students can write a longer paper to satisfy their writing requirement for graduation.

Neuroscience of Law: Can a Legal System be grounded in Knowledge about the Brain?: Seminar

Professors Dershowitz and Kosslyn

2 classroom credits 97830-31
Spring

Can facts about the brain be used as the foundations for a legal system? We will investigate possible implications of theory and findings about the brain for the characterization of human nature, the relation between genes, brain, and social interactions, and the determination of right vs. wrong. Professor Stephen Michael Kosslyn is the John Lindsley Professor of Psychology in the Faculty of Arts and Sciences. This course is cross-listed with FAS.

Admission only with Instructor's Permission.

Psychiatry and the Law **Professor Alan Stone**

3 classroom credits 44600-21
Winter

This course will examine the recent developments in mental health law, civil commitment, the right to refuse treatment, competency to stand trial, the insanity defense, and psychiatric malpractice. Psychiatric materials will be examined in detail in an effort to analyze the medical model of mental illness and its limitations for legal purposes. Examples of material to be studied: the major psychoses, suicide, recovered memory, the sexual deviate, and the psychiatric concepts of the sociopath. Consideration will also be given to various psychiatric treatments and their possible abuse; e.g., drugs, behavior modification, electro-shock therapy, and psychosurgery. Mimeographed materials.

HARVARD SCHOOL **OF PUBLIC HEALTH**

HPM210 Medical **Malpractice and Risk** **Management**

Spring 2

Dr. B. Moulton

2.5 credits

Lectures. Two 2-hour sessions each week.

Focuses upon the development, implementation, and evaluation of risk management programs and legislative reforms in patient compensation plans. Attention is given to medical and hospital malpractice experience, key legal decisions in the area, and legislative reform movements setting up arbitration, screening panels, tort-law changes, no-fault mechanisms, etc. Emphasizes the interrelationship of quality of care standards and quality assurance to malpractice vulnerability and risk management programs.

HPM211 Capstone Course in **Law and Public Health** **Spring**

Ms. A. Noble, Dr. M. Mello,
Dr. D. Studdert

2.5 credits

Seminars. One 2-hour session each week.

This seminar has three dimensions:

1. To discuss new developments and emerging case law in the areas of public health and health care.
 2. To explore the nature of public health lawyering and how public health training can enrich the contributions that a lawyer may make in professional practice.
 3. To explore the nexus between research, policy, and the law, with an emphasis on the application of empirical research methods to problems in law and policy.
- Interactive class sections will consist of a combination of student presentations, faculty-led discussions, and conversations with guest speakers who are leaders in health law practice.
- Course Note:** Enrollment is limited to and mandatory for LPH concentrators in the MPH program, ordinal grading option only.

HPM213 Public Health Law **Spring 1**

M. Mello, A. Noble

2.5 credits

Seminars. Two 2-hour sessions each week.

This course examines the many ways in which the law impacts the public health. Among the questions explored are: What authority does the government have to regulate in the interest of public health? How are individual rights balanced against this authority? What are the promises and pitfalls of using laws and litigation to achieve public health goals? The course investigates these issues as they operate a range of specific contexts in public health and medical care, including the control and prevention of AIDS and other communicable

diseases, tobacco regulation, rights to have and refuse medical care, medical malpractice litigation, and lawsuits against tobacco and gun companies. The course emphasizes constitutional law, but also touches on criminal law and tort law. Instruction is through interactive lectures with a significant amount of class discussion. Most classes will revolve around two to three legal cases.

Course Note: No previous background in law is needed. This class is designed for complement HPM215. HPM215 addresses legal issues relating to health policy and health care delivery, while this course focuses on public health issues.

HPM215 Health Care Law **and Policy**

Spring 2

Dr. D. Studdert, Dr. A. Noble

2.5 credits

Lectures. Two 2-hour sessions each week.

This course surveys the field of health law and policy. The goals is to familiarize students with the key legal issues in health care today, including the regulation of managed care, provider oversight, access to care, medical malpractice, antitrust law, and fraud and abuse. Two topics introduced in HPM 213 - privacy law and the role of the tort system - will be explored in greater depth. The course emphasizes health law in the United States, but involves some consideration of legal issues in other countries. Readings are drawn from health economics and policy literature, as well as cases and commentary. No previous background in law is required.

HPM217 Advanced Topics in **Health Law and Policy** **Spring**

Cross-listed at HLS as Health
Care Institution

Dr. T. Brennan

2.5 credits

Lecture. Two 1.5-hour sessions each week.
This course introduces the law of health care institutions, including hospitals, insurers, government buyers, and health maintenance organizations. We will review new payment methods and insurance forms, antitrust litigation, challenges to not-for-profit status, the influence of ERISA on medical care, rationing mechanisms, and the roles of integrated delivery systems in the future of medical care. The course emphasizes the structural aspects of medical care, drawing upon diverse materials from health economics and policy literature, as well as case law and commentary. In-class examination. No paper option.

HPM 218(1) Alternative Medicine Health Law & Policy

Winter Session

Michael Cohen and Michael David Studdert

1.25 credits

Lectures, discussions, case studies. Two 2-hour sessions each week.
This course introduces students to health law and policy surrounding the integration of "complementary and alternative medical" (CAM) therapies (i.e., therapies historically outside biomedicine, such as chiropractic, acupuncture, massage therapy, and herbal medicine) into mainstream health care. Topics include: definition and prevalence of CAM therapies; theory and practice of major CAM therapies; research methodologies and state of the science; licensing and regulation of CAM providers; professional discipline of physicians offering CAM therapies; credentialing and liability management strategies by health care institutions integrating these therapies; malpractice liability and informed consent issues; federal regulation of (and institutional policy involving) dietary supplements; emerging federal policy and state legislative

developments; and related ethical questions. Readings are drawn from medical, public health, and health policy literature as well as from statutes and cases.

Course Activities: Students are expected to write an 8 to 10 page final paper and present a synopsis in class. No previous background in law is required although HPM213 and HPM 215 are recommended.

HPM225 Legal and Ethical Issues in the AIDS Epidemic Spring 2

Ms. Z. Lazzarini

1.25 credits

Lectures. One 2-hour session each week.

This course will consider some of the legal and ethical issues raised by the HIV/AIDS epidemic; how social issues, such as discrimination, have influenced the epidemic; the relative roles of voluntarism and coercion in public health strategies; the shift in epidemiology as HIV/AIDS affects increasing numbers of women, children and minorities; the design of prevention programs in a imperfect world, legal and human rights issues related to access to pharmaceuticals; the rights and responsibilities of infected health care workers and questions of autonomy, beneficence and justice in ongoing research for effective treatments and vaccines. The course primarily concerns United States' policies, but international policies and issues will be covered in some sections, including those on discrimination and international research.

Course Note: This course will complement the health law materials and discussions in HPM 213 and scientific information in IMI 222, but these courses are not prerequisites for enrollment.

HPM228 Intro to the New American Health Care

System: Law, Policy, and Management

Fall 2

Professor George Moseley

2.5 credits

Lectures. Two 2-hour sessions each week.

This course is a comprehensive introduction to the full scope of the current health care system in the U.S. Because the system is rapidly evolving, the course is new every year. It is ideal for students who are early in their health care careers or who want a refresher on the changes that have occurred recently. International students and mid-career physicians have found great value in the course.

After tracing the Historical Development of health care in America, we look at the Societal Beliefs and Values that underlie the system. There is a good review of the Key Players and Stakeholders in the system, and how they interact with each other. Individual classes are devoted to Hospitals and the Health Professions. The Managed Care Industry and its practices are also put under a microscope. For the most expensive health care system in the world, it is important to learn How it is Financed and what is being done to Control its Soaring Costs. We also will examine the Quality of Care provided by the system and who has Access to it. There is a strong emphasis on the Health Policies that govern the system and the Processes by which those policies are made.

Throughout the course, we will notice the many Legal Issues that are shaping the system, particularly in the areas of Antitrust, Fraud and Abuse, and Taxation. We will spend one session comparing the US system to the way health care is financed and delivered in Other Industrialized Countries. Three classes will address special challenges facing the health care system - last year they were

Patients' Rights, Medical Technology, and Long-Term Care. The learning style in this course involves a lot of dialogue among students and instructor, case studies and guest speakers. There is a structured final paper requirement at the end of the course.

PM291 Applied Research in the Law of Health Policy and Management

Spring

Dr. T. Brennan

5 credits

Field studies.

Allows a student in the Law and Public Health Concentration of the MPH degree program to apply analytic skills to a practical problem. Students carry out a research project, perform a policy analysis or conduct a managerial study on behalf of an individual or institutional sponsor.

Course Note: Signature of instructor required.

ID251 Ethical Basis of the Practice of Public Health: Health Care Delivery

Summer 1

Department of Health Policy and Management

Dr. M. Mello, Dr. D.

Studdert, Dr. T. Brennan

2.5 credits

Lectures, case studies. Five 2-hour sessions each week.

This course is intended to provide physicians and public health professionals with an understanding of the manner in which politics, economic concerns, law, and ethics interact in health care policy decisions in the United States. Through discussion of legal cases and articles from medical and ethics literature, we will explore such topics as managed care, access to health care, the physician-patient relationship, treatment refusal, medical errors, and financial conflicts of interest.

Course Note: Fulfills a core course requirement for students

pursuing an MPH degree at the Harvard School of Public Health

ID287 Bioterrorism: Public Health Preparedness and Response

Spring 1

Department of Population and International Health

Dr. J. Leaning, Dr. J. Burstein, Dr. Anthony

Carbone

2.5 credits

Lectures. Two 2-hour sessions each week

This course on bioterrorism and biosecurity will focus on public health preparedness and response. The course begins with the history of biological warfare and arms control efforts, and provides an analysis of the current bioterrorism threat. The science of biological agents as well as the science of defensive measures will be addressed. Practical skills will be provided, including how to conduct an epidemiological investigation, the basics of emergency public health law, and knowledge of the Incident Command System and methods of coordination with various federal, state, and local emergency response agencies. Instructors will use a variety of instructional materials, including lectures, case studies, tabletop exercises, and a mock risk communication media exercise.

Course note: no auditors.

PIH250 People In War: Developing New Strategies to Promote Human Security

Spring

Dr. J. Leaning, Dr. C. Bruderlein

2.5 Credits

Lectures, seminars, cases. One 2-hour session each week

This course will give students the intellectual background for understanding and addressing the needs of vulnerable populations in times of war. Emphasis will be

placed on preparing policy-makers and field practitioners to work in conflict situations on issues of prevention and response. The course will survey the academic literature on the emerging concept of human security--giving particular attention to human security as it relates to human rights and humanitarian law and human security in a public health perspective. The course will also examine human security in the institutional context, including: the rising profile of human security within the UN system; human security in global development institutions; a critical examination of humanitarian intervention in light of human security related strategies; and the growing influence of non-state actors in policy decision-making. The course will consider three regional case studies illustrating themes discussed throughout the course. Concluding sessions will allow students to present individual research projects. **Course Activities:** Requirements include readings from the syllabus and a short list of required texts as well as a final paper.

Course Notes: Enrollment limited to 25 students. Students should bring a one-page statement to the first day of class indicating their reason for taking the course and relevant background. A CV may also be attached. If possible, it is requested that students complete these essays in advance. Essays can be sent in advance to both jleaning@hsph.harvard.edu and cbruderl@hsph.harvard.edu. Signature of instructor required; no auditors

SHH210 Women, Health and Development

Spring

Ms. N. Swenson

2.5 credits

Seminars. One 2-hour session each week.

The course surveys selected contemporary women's health

issues. Because women and children either native born or immigrant, rural or urban and in either industrialized or developing countries are the majority of the poor, we will focus on the common issues of economic development and the impact of laws and customs on the health of women and their families. Through written and oral testimonies and policy letters students will be able to develop advocacy and policy analysis, skills using methods such as epidemiological review, gender analysis, media monitoring and introduction to evidence based medicine in medical technologies for healthy women.

Course Activities: Discussion, guest lecturers, preparing and delivering testimonies, and school-wide video showings/discussion (optional). Materials include readings and websites, sample testimonies.

SHH238 Social Policy and Legal Dilemmas: Child Custody and Visitation Winter Session

Dr. L. Kleinman, Guest Lecturer

2.5 Credits

Lectures, seminars. Five six-hour sessions in one week
Over the course of one week this course will take students on an intense journey: from developing a conceptual framework based on definitions of health and social justice, to understanding the way that child custody and child protection laws are written and applied, to understanding how these laws may break down in the context of domestic violence, this course will provide an introduction to the subject matter and to an approach for analyzing legal policy within the conceptual framework of public health. The applicability and limitations of recent research will be discussed. Both maternal and child issues will be discussed.

Eh202 Principles of Environmental Health Spring 2

Dr. M. Perry

2.5 credits

Lectures, case studies. Two 2-hour sessions each week.

This course will focus on the qualitative and quantitative aspects of the assessment of risk to health from environmental exposures; the use of such data in policy development and environmental management; and alternative legal strategies available to redress environmental injury and to control environmental degradation. The course meets the requirement for all professional master's degree programs.

Eh202 Principles of Environmental Health Summer 1

Dr. M. Perry

2.5 credits

Lectures, case studies. Five 2-hour sessions each week.

This course will focus on the qualitative and quantitative aspects of the assessment of risk to health from environmental exposures; the use of such data in policy development and environmental management; and alternative legal strategies available to redress environmental injury and to control environmental degradation. The course meets the requirement for all professional master's degree programs.

Eh231 Occupational Health Policy and Administration Spring

Dr. C. Langer (P), Dr. D. Christiani (S)

2.5 credits

Lectures, seminars, case studies. One 2-hour session each week. Examines the legal, economic, and political foundations of occupational health activities in the United States. Discusses the roles of government, unions, corporations, and research organizations. Helps students

Health Care Guide 2004 p. 20

acquire an understanding of management functions in corporations.

Course Activities: Students develop the necessary knowledge and skills in the above areas to apply medico-legal and risk management principles to achieve a healthful workplace.

HPM244 Pharmaceutical & Biotech. Industry: Public Policy & Regulatory Issues Spring 2

Mr. J. Norris

1.25 credits

Seminars, case studies. One 2-hour session each week.

Through class discussion with the instructor and guest speakers, this course analyzes public policy, regulatory, legal, management, and health care information technology issues in the important health care manufacturing and marketing industries of pharmaceutical/biotechnology and medical devices in the U.S. and to some extent worldwide. Research, development and marketing of new biomedical products are stressed. Regulatory programs for new product development, the regulation and ethics of clinical investigation, the appropriateness and regulation of generic drugs, and the regulation and ethics of conflict of interest and patient privacy and other protections are also examined, with an emphasis on the flavor and nuances of the U.S. regulatory environment from the perspective of a former second-in-command of the U.S. Food and Drug Administration.

Class Activities: Seminars, case studies, background reading, 10-page double-spaced final paper. Class participation is graded.

Course Note: Enrollment limited to 12-15 students; signature of instructor required.

PIH219 Development and Human Rights

Fall 2

Cross-listed at KSG at PED-141M

Dr. S. Marks

2.5 credits

Course not offered 2003-2004

Lectures, seminars.

This course considers the impact of economic development on health and human rights, and the problems achieving human rights in developing societies. We will examine broad ranging political, economic and social issues that bear on the local application of internationally recognized human rights. Beginning with an exploration of the underlying concepts and strategies of both economic development and human rights, the course surveys international economic relations (trade, investment, technical assistance) as they affect health and human rights. It also explores the social, economic, cultural, legal and political processes by which development and human rights are affected in various societies. Topics to be covered include the human right to development, conditionality of foreign aid, corruption, housing, gender issues, and ethnic conflict.

Course Note: Enrollment limited to 40 students.

PIH272 Foundations of Global Population and Health I

Fall

Dr. D. Bloom, Dr. J. Lamstein

5.0 credits

Lectures, seminars. Two 2-hour sessions and one 2-hour lab each week.

This course is required for all incoming Master of Science and doctoral students. It is intended as a broad survey of the main facts, issues, perspectives, methods, results, and conclusions in the areas of global population and health.

The course is organized into three blocks. The first block deals with theory, methods, and evidence related to the state of global health and population and reviews salient population and health issues, both past and present. The focus is on patterns and trends in morbidity, mortality, fertility, and reproductive health, as well as the size, structure, and growth of population. Environmental concerns linked to health and populations are also addressed. The second block deals with the economic, social, legal, political, and ecological context in which global health and population issues arise and must be addressed. This block introduces economic, political, and rights-based perspectives on the place of health in the process of international development.

The third block covers approaches to the design and implementation of policies and programs to address health and population problems. Medical interventions, non-medical health interventions, and non-health interventions will all be considered.

SHH237 The Practice of Preventing Intimate Partner Violence

Fall 2

Dr. J. Silverman

2.5 credits

Lectures, seminars. One 3-hour class each week.

This course will present students with the state of knowledge in the field of intimate partner violence (IPV) prevention (i.e., epidemiology of adolescent and adult perpetration and victimization, prevention program models and legal frameworks, evaluations of prevention programs, approaches to research), and how individuals with academic public health training can work with practitioners and policy makers to improve IPV prevention in a range of practice areas. Students will be encouraged

to integrate provided academic and programmatic knowledge in the pursuit of public health research and practice related to IPV prevention. Guest speakers will describe a range of prevention program models and policies, and provide insight into the need for and utility of related public health research.

Course Activities:

Presentations/lectures by guest speakers and instructors, class discussions and student presentations.

Course Note: Ordinal grading option only.

KENNEDY SCHOOL OF GOVERNMENT

STP-321_S

Bioethics, Law and the Life Sciences

Sheila Jasanoff, David Winickoff
Developments in biotechnology and the life sciences have thrown into question existing policy approaches and instruments dealing with intellectual property, reproduction, health, informed consent and privacy. They are reconstituting concepts of the self and its boundaries, kinship, and legal rights and obligations of people in relation to their governing institutions. Through reading primary materials and relevant secondary literatures, this course seeks to identify and explore salient ethical, legal, and policy issues — and possible solutions — associated with these developments.

STM-112_S

Strategic Management of Regulatory and Enforcement Agencies

Malcolm Sparrow

This course considers the distinctive strategic and managerial challenges that surround government's regulatory functions (as distinct from

government's service provision functions). The course focuses on social regulation rather than economic regulation; and on the management of regulatory agencies rather than on the reform of law. Case studies and lectures will range across multiple regulatory fields, including: policing, environmental protection, occupational health and safety, taxation, customs administration, fraud control, terrorism, and corruption. Current models for "reinvention" (such as those oriented around customer service and process improvement) will be examined in the light of the regulatory task. Major sections of the course will examine: strategic management, the role of enforcement, emerging compliance strategies, organizational structure, performance measurement, and information and analytic support. **Prerequisite:** No prerequisites, but the course will assume some knowledge of strategic public management, and, therefore, will build naturally upon STM-101 or STM-110.

HCP-597_F
Course in Health Policy I
David Cutler, Joseph
Newhouse, Richard Frank

This seminar is required for doctoral candidates in health policy and is open to others by permission of the instructor. Topics covered will include the financing and organization of health care, medical manpower, medical malpractice, technology assessment, prevention, mental health, long-term care, and quality of care. **Prerequisites:** API-101 at the A level, Econ. 2140a, or the equivalent. This course is required for HCP-598. In general, master's students should take HCP-272 and not this course.

Also offered by the Faculty of Arts and Sciences as Health Policy 2000 and by the School of Public Health as HPM 246ab. Permission of instructor required.

HCP-598_S
Core course in Health Policy II
David Cutler, Joseph
Newhouse

NPS-100_F
The Nonprofit Sector: Policy and Controversy

Peter Hall

The continuing growth in the number, wealth, and centrality of nonprofit organizations has been accompanied by controversy over their efficiency, effectiveness, accountability, and legal privileges. This course provides an overview of the statutory, regulatory, and tax environments in which nonprofits operate; the strategies they use in adapting to changing sources of funding and relations to government; and the role of public expectations in influencing management and policy outcomes affecting nonprofits. Because of differences in industry norms as they affect nonprofits, this course will give particular attention to policy and controversy in such areas as social services, health care, education and religion. Consideration will also be given to the particular problems posed by organizations operating outside the boundaries of the United States. Readings, discussions, and written assignments are intended to help students to think critically about the challenges to managers and policymakers arising from the continuing evolution of the nonprofit organizations domestically and internationally.

HCP-100_F
Introduction to Health Care
Richard Frank

Provides students with an overview of the U.S. health care delivery system, its components, and policy challenges. The health care system is considered from an organizational perspective, including an analysis of roles of patients, providers (doctors and

hospitals), health plans, and payers (public and private). Considers objectives, constraints, incentives, knowledge, and conduct of each component. Evaluates problems faced by each component using both "insider" and "outsider" perspectives. What makes health care so hard to reform? How shall we understand recent reform proposals? Readings will include selections from medical sociology, economics, politics, anthropology, and ethics.

This course may serve as the introductory course to the Health Care Policy area of concentration. Also offered by the Faculty of Arts and Sciences as Gen Ed 186.

HCP-382_F
Health Policy Reform: The U.S. in Comparative Perspective

Mary Ruggie

All countries are struggling to reform their health care systems. And all are confronting fundamental tensions between controlling costs and maintaining or improving quality and equality in health care provision. This course focuses on selected industrialized countries (Canada, Britain, Germany, France, Sweden). Their health policies have informed initiatives in the United States; at the same time, these countries have borrowed ideas from the United States. We first ground analysis of each country within the framework of such social policies as social security, welfare and labor markets. Next we explore country-level debates of such issues as funding mechanisms; physician payments; technology, including prescriptions; and rationing. The course also considers academic debates about, for instance, convergence or divergence across countries. Based on student interest, additional countries or issues will be selected for further

consideration, using the analytical tools developed in the course.

HCP-175_S

Political Analysis and Strategy for U.S. Health Policy

Robert Blendon

This course is designed to meet the following objectives: (1) to analyze the politics surrounding major health policy developments in the United States; (2) to examine and to develop possible strategies for influencing political debates and health policy outcomes; and (3) to emphasize the ways political analysis can improve policy outcomes. Major topics to be covered include: analyzing the role of interest groups, media, public opinion, legislative lobbying, elections, coalition building, policy legacies, institutions, and the politics of information as they affect health policy. Case studies focusing on the enactment of the Patient Care Bill of Rights, passionate issues such as tobacco control and abortion. Major movements toward comprehensive national health insurance, including the Clinton health plan, will also be covered. Leaders in political strategy from both the health and political fields will be guest lecturers and will provide additional insights into developing appropriate and successful political strategies.

SECTION 6
SELECTED HEALTH LAW ORGANIZATIONS

**I. SELECTED
 NONPROFIT
 ORGANIZATIONS**

A) AIDS/HIV

**HIV & AIDS LEGAL
 SERVICES ALLIANCE-
 HALSA**

Laurie Aronoff
 Director, Volunteer Programs
 3550 Wilshire Blvd., Ste. 750
 Los Angeles, CA 90010
 (213) 201-1640
 Fax: (213) 201-1594
Description: A coalition of all the legal service providers for persons with HIV and AIDS in Los Angeles County. Provides legal education programs, outreach clinics and direct legal representation to individuals infected and affected by HIV and AIDS.

Areas of Specialization:
 AIDS/HIV, civil rights/civil liberties, disability, economic development, children's rights, health, housing and immigration
Types of Advocacy: Community outreach, community education and individual cases

HIV/AIDS LAW PROJECT
 Hiring Committee
 East Bay Community Law Center,
 3130 Shattuck Ave.
 Berkeley, CA 94705
Description: Provides legal services to Alameda County HIV-infected clients.

**NATIONAL ASSOCIATION
 OF PEOPLE WITH AIDS**
 Terry Anderson
 Executive Director
 1413 K St., NW, Ste. 700
 Washington, D.C. 20005
 (202) 898-0414

Fax: (202) 898-0435
 info@napwa.org
 www.napwa.org
Description: Promotes policies responsive to the needs of people with AIDS.

**WHITMAN-WALKER
 CLINIC LEGAL SERVICES
 PROGRAM**

Laura Flegel
 Director
 1701 14th St., NW
 Washington, D.C. 20009
 (202) 939-7627
 Fax: (202) 939-7651

Description: Provides direct legal representation to individuals and families who have legal problems related to HIV infection. Key issues include employment, health benefits, testing, confidentiality, insurance and employee benefits counseling.

Areas of Specialization:
 Employment/labor, disability, civil rights/civil liberties, AIDS/HIV, family law, health, immigration and welfare
Types of Advocacy: Community education, advice-only phone line, administrative hearings, impact litigation, individual cases and policy-making/legislative

**AIDS LEGAL COUNCIL OF
 CHICAGO**

Ann Hilton Fisher
 Executive Director
 188 W Randolph St., Ste. 2400
 Chicago, IL 60601
 (312) 427-8990
 Fax: (312) 427-8419
 info@aidslegal.com
 www.aidslegal.com

Description: Devoted to providing legal services, legal information and advocacy for persons affected by HIV.
Areas of Specialization:
 AIDS/HIV and disability
Types of Advocacy: Advice-only phone line, administrative hearings, class actions, community

education, community outreach, impact litigation, individual cases, policy-making/legislative and policy oriented

AIDS LAW OF LOUISIANA

Linton Carney
 Executive Director
 144 Elk Pl., Ste. 1530
 New Orleans, LA 70112
 (504) 568-1631
 Fax: (504) 568-1631
 aidslaw@bellsouth.net
 www.aidslaw.org

Description: Provides general legal assistance, information and referrals to persons affected by the AIDS virus.

AIDS ACTION COMMITTEE

Bethany Booth
 294 Washington St., 5th Fl.
 Boston, MA 02108
 (617) 450-1000
 Fax: (617) 437-6445

Description: Advocates on behalf of people with AIDS in matters of discrimination, health care needs and housing. The Committee also conducts a public education and awareness campaign.

Areas of Specialization:
 AIDS/HIV and civil rights/civil liberties
Types of Advocacy: Individual cases and community education

**GAY AND LESBIAN
 ADVOCATES AND
 DEFENDERS**

Andrea Hildebran,
 Public Education Director
 30 Winter St., Ste. 800, 8th Fl.
 Boston, MA 02108
 (617) 426-1350 or (800) 455-GLAD
 gladlaw@glad.org
 www.glad.org
 Fax: (617) 426-3594

Description: Dedicated to ending discrimination based on sexual orientation, gender identity and expression and HIV status.

Areas of Specialization: Civil rights, discrimination, housing, family law, HIV/AIDS.

**HIV/AIDS LAW
CONSORTIUM OF WESTERN
MA**

Rose Maloof, MSW, LCSW, dir.
425 Union St., Ste. 118

West Springfield, MA 01089
(413) 732-0011

Fax: (413) 732-3331

Description: Legal Program that provides a broad range of legal services to people infected or affected by HIV/AIDS on a free or reduced fee basis.

Areas of Specialization: Probate law, family law, discrimination, confidentiality, benefits, landlord/tenant law.

**AIDS CENTER OF QUEENS
COUNTY**

Ruth Cassell

Director of Legal Services

97-45 Queens Blvd., Ste. 1220

Rego Park, NY 11374

(718) 896-2500

Fax: (718) 275-2094

Description: An independent, community-based, nonprofit organization that brings information, education, direct legal services, referrals and advocacy to residents of Queens County, New York who are infected with or affected by AIDS or HIV.

Areas of Specialization: Welfare, poverty, immigration, human rights, housing, homelessness, gay/lesbian rights, family law, employment/labor, domestic violence, disability and AIDS/HIV

Types of Advocacy: Individual cases, impact litigation, community outreach, client oriented, class actions and appellate

GAY MEN'S HEALTH CRISIS

Evelyn Tossas Tucker

Director of Legal Services and
Advocacy

119 W. 24th St., 7th Fl.

New York, NY 10011

(212) 367-1134

Fax: (212) 367-1042

evelynt@gmhc.org

www.gmhc.org

Description: Researches and directs legal representation on AIDS-related legal and advocacy issues.

Areas of Specialization: Welfare, refugees, legal reform, immigration, homelessness, housing, health, human rights, government accountability, gay/lesbian rights, family law, employment/labor, disability, consumer, civil rights/civil liberties and AIDS/HIV

Types of Advocacy: Innovative advocacy, *pro se* clinics, individual cases, community outreach, community education and client oriented

HIV LAW PROJECT

Victoria F. Neilson

Litigation Director

161 William St., 17th Fl.

New York, NY 10038

(212) 577-3001

Fax: (212) 577-3192

info@hivlawproject.org

www.hivlawproject.org

Description: Provides day-to-day legal representation in the areas of immigration, housing, family law and entitlements. Engages in impact litigation and advocacy on issues of concern to HIV-positive persons, especially women, and offers training to clients and staff of agencies serving HIV-infected individuals.

Areas of Specialization: Welfare, poverty, immigration, housing, family law, disability and AIDS/HIV

Types of Advocacy: Policy-making/regulatory reform, policy-making/legislative, individual cases, impact litigation, client oriented, class actions, appellate and administrative hearings

**AIDS LAW PROJECT OF
PENNSYLVANIA**

Yolanda Lollis

1211 Chestnut St., Ste. 600

Philadelphia, PA 19107

(215) 587-9377

Fax: (215) 587-9902

alppinfo@critpath.org

www.aidslawpa.org

Description: Nonprofit, public interest law firm providing legal services to people infected with AIDS or HIV, as well as other people affected by the AIDS epidemic. Also tracks AIDS-related legislation.

Areas of Specialization: AIDS/HIV and civil rights/civil liberties

Types of Advocacy: Impact litigation, individual cases, lobbying, policy oriented, community organizing and community education

**NEIGHBORHOOD LEGAL
SERVICES**

Ross Dolloff

Director

37 Friend St.

Lynn, MA 01920

(781) 599-7730

Fax: (781) 595-2022

Description: Offers several pro bono opportunities, including panels for bankruptcy, Social Security, SSI disability, family law, and for people with AIDS and HIV.

Areas of Specialization: Family law, bankruptcy law, probate law, disability law, family law, and discrimination.

**CAPITAL AREA AIDS LEGAL
PROJECT — AIDS SERVICES
OF AUSTIN**

Lori Jo Hansel

Legal Director

7215 Cameron Rd.

Austin, TX 78752

(512) 406-6173

Fax: (512) 452-3299

Areas of Specialization: AIDS/HIV and disability

B) DISABILITY LAW

**ACCESS LIVING OF
METROPOLITAN CHICAGO**

Lisa Danna Fannella or Lauren
Miller

614 W. Roosevelt Rd.

Chicago, IL 60607

(312) 253-7000
Fax: (312) 253-7001
generalinfo@accessliving.org
http://www.accessliving.org
Description: The only disability organization in the country funded to enforce the Federal Fair Housing Amendments Act (FHAA) as it applies to people with disabilities. Provides clients with attorneys to pursue legal remedies for violations of the FHAA.

ADVOCACY CENTER FOR THE ELDERLY AND DISABLED

Ann Maclaine
Director of Legal Services
225 Baronne St., Ste. 2112
New Orleans, LA 70112-1724
(504) 522-2337
Fax: (504) 522-5507
advocacycenter@advocacyla.org
www.advocacyla.org

Description: Represents persons with developmental disabilities, mental illness and severe disabilities. Also operates the Client Assistance Program for clients of the state's vocational rehabilitation system.

Areas of Specialization:
Children's rights, civil rights/civil liberties, disability, education, elderly, health, housing and welfare

Types of Advocacy: Impact litigation, individual cases, policy oriented, lobbying, administrative hearings and community education

ADVOCACY, INC.

Stephen Yelenosky
Legal Director
7800 Shoal Creek Blvd., #171-E
Austin, TX 78757-1024
(512) 454-4816
Fax: (512) 323-0902
syelenosky@advocacyinc.org
www.advocacyinc.org

Description: Protects and advances the legal, human and service rights of people with disabilities.

Areas of Specialization:
Disability

Types of Advocacy: Class actions, impact litigation, individual cases and innovative advocacy

ALABAMA DISABILITIES ADVOCACY PROGRAM (ADAP)

The University of Alabama School of Law
P.O. Box 870395
Tuscaloosa, AL 35487-0395
(205) 348-4928
Fax: (205) 348-3909
adap@law.au.edu
www.adap.net

Description: The federally funded protection and advocacy agency for the state of Alabama. It is a division of the clinical program of the University of Alabama Law School.

Areas of Specialization: Legal reform, education, disability and children's rights

Types of Advocacy:
Administrative hearings, advice-only phone line, class actions, community education, community outreach, impact litigation, individual cases, innovative advocacy, policy-making/legislative and research/publications

ARIZONA CENTER FOR DISABILITY LAW

Leslie Cohen
Executive Director
100 N Stone Ave., #305
Tucson, AZ 85701
(520) 327-9547
Fax: (520) 884-0992
center@acdl.com
www.acdl.com/

Areas of Specialization: Civil rights/civil liberties, children's rights, AIDS/HIV, disability, education and health

Types of Advocacy: Impact litigation, community organizing, community education, administrative hearings, individual cases, lobbying and policy oriented

ASSOCIATION FOR THE HELP OF RETARDED CHILDREN — NEW YORK CITY CHAPTER

Laurie A. Stride
Coordinator of Legal Services
200 Park Ave. S.
New York, NY 10003
(212) 780-2500
Fax: (212) 780-2398
www.ahrcnyc.org

Areas of Specialization: Elderly, education, disability, health, housing and immigration

Types of Advocacy: Individual cases, community outreach and policy oriented

BAZELON CENTER FOR MENTAL HEALTH LAW

Michael Allen
Staff Attorney
1101 15th St., NW, Ste. 1212
Washington, D.C. 20005
(202) 467-5730
Fax: (202) 223-0409
webmaster@bazelon.org
www.bazelon.org

Description: Focuses on mental disability law, housing, employment and public benefits. Special projects focus on the needs of children and elders.

Areas of Specialization:
Disability, civil rights/civil liberties, education, health and housing

Types of Advocacy: Impact litigation, community education, administrative hearings, individual cases, lobbying and policy oriented

CALIFORNIA CENTER FOR LAW & THE DEAF

J. Kendrick Kresse
Legal Director
14895 E. 14th St., Ste. 220
San Leandro, CA 94578
(510) 483-0922
Fax: (510) 483-0967
calclad@deaflaw.org
www.deaflaw.org

Description: A private, nonprofit organization serving deaf and hard of hearing Californians primarily regarding issues of discrimination and access.

Areas of Specialization:

Disability

Types of Advocacy: Individual cases, impact litigation, lobbying and policy oriented

CAPITAL DISTRICT CENTER FOR INDEPENDENCE

Kristen King

Director of Advocacy
855 Central Ave., Ste. 100
Albany, NY 12206
(518) 459-7847
Fax: (518) 459-7847

www.ilusa.com.cdci/welcome.htm

Description: Center offers a wide variety of services to all people with disabilities and their families.

Areas of Specialization:

Disability, housing, welfare and health

Types of Advocacy: Lobbying, administrative hearings and community organizing

CAROLINA LEGAL ASSISTANCE

Debora L. Greenblatt
Executive Director
P.O. Box 2446
Raleigh, NC 27602-2446
(919) 856-2195
Fax: (919) 856-2244
clandlp@mindspring.com
www.cladisabilitylaw.org

Description: Offers legal representation to children and adults with mental illness and developmental disabilities throughout the state.

Areas of Specialization:

Education and disability

Types of Advocacy: Policy-making/regulatory reform, policy-making/legislative, individual cases, impact litigation, appellate and administrative hearings

CENTER FOR DISABILITY AND ELDER LAW

Jann Dragovich
Executive Director
710 N. Lake Shore Dr., 3rd Fl.
Chicago, IL 60611
(312) 908-4463
Fax: (312) 908-0866
cdelmail@yahoo.com

Description: Devoted solely to providing direct, accessible legal

services to people with disabilities and senior citizens who reside in Chicago.

Areas of Specialization: Elderly and disability

CENTER FOR PUBLIC REPRESENTATION

Steven Schwartz
Executive Director
22 Green St.
Northampton, MA 01060
(413) 584-1644 ext. 265
Fax: (413) 586-5711
sschwartz@gbls.org

Description: Public interest law firm, which represents persons with disabilities and advocates for system changes on their behalf.

Areas of Specialization: Civil rights/civil liberties and disability

Types of Advocacy: Individual cases, impact litigation, administrative hearings, lobbying and policy oriented

COMMUNITY HEALTH LAW PROJECT

David Popiel
Senior Managing Attorney
185 Valley St.
South Orange, NJ 07079
(973) 275-1175
Fax: (973) 275-5210
chlpinfo@chlp.org
www.chlp.org

Description: Serves elderly and disabled clients throughout New Jersey. Legal assistance is provided for those on Medicare who may be mentally ill, developmentally disabled, blind or visually impaired.

Areas of Specialization:

Disability

Types of Advocacy: Impact litigation, individual cases, policy oriented and community education

COMMUNITY HEALTH LAW PROJECT — TRENTON

Steven Leder
Hiring Attorney
225 East State Street
Trenton, NJ 08608
(609) 392-5553
Fax: (609) 392-5369
Trenton@chlp.org

COMMUNITY MENTAL HEALTH LAW PROJECT — BERGEN COUNTY

Ernest Villa
Director
327 E. Ridgewood Ave.
Paramus, NJ 07652
(201) 599-6193

CONNECTICUT LEGAL RIGHTS PROJECT

Jan VanTassel
Executive Director
P.O. Box 351, Silver St.
Middletown, CT 06457
(860) 262-5030
Fax: (860) 262-5035

Description: Counsels and represents clients who have been hospitalized as psychiatrically disabled.

DISABILITY ADVOCATES

Cliff Zucker
Executive Director
5 Clinton Square, 3rd Fl.
Albany, NY 12207
(518) 432-7861
Fax: (518) 427-6561
paimi@aol.com

Description: Serves persons with mental and physical disabilities. Impact and class action litigation is a major focus of our work.

Areas of Specialization: Civil rights/civil liberties and disability

Types of Advocacy: Policy oriented, lobbying, individual cases, impact litigation and community education

DISABILITY LAW CENTER

Kerry L. Chlarson
Legal Director
205 North 400 West
Salt Lake City, UT 84103
(801) 662-9080
Fax: (801) 363-1437
info@disabilitylaw.org
www.disabilitylawcenter.org

Description: Nonprofit organization that aims to enforce and strengthen state laws that

protect people with disabilities through legal advocacy.

Areas of Specialization:

Multicultural rights, housing, education, disability, civil rights/civil liberties and AIDS/HIV

Types of Advocacy: Policy-making/legislative, innovative advocacy, individual cases, impact litigation, community outreach, community education, client oriented, class actions, advice-only phone line and administrative hearings

DISABILITY LAW CENTER INC.

Barbara Seigel
Staff Attorney
11 Beacon St., Ste. 925
Boston, MA 02108
(617) 723-8455
Fax: (617) 723-9125
mail@dlc-ma.org
www.dlc-ma.org

Description: Provides free legal services, advocacy and education for disabled persons.

Areas of Specialization:

Disability

Types of Advocacy: Individual cases, impact litigation, administrative hearings, lobbying, policy-making/legislative and policy oriented

DISABILITIES LAW PROJECT

Robert W. Meek
Managing Attorney
1315 Walnut St., Ste. 400
Philadelphia, PA 19107-4798
(215) 238-8070
Fax: (215) 772-3126
Dlp.phila@dlp-pa.org
www.dlp-pa.org

Description: Provides advocacy and legal services to persons with disabilities throughout Pennsylvania.

Areas of Specialization:

Disability

Types of Advocacy: Impact litigation, policy oriented and community education

DISABILITY RIGHTS ADVOCATES

Caroline Amimo
Office Administrator
449 15th St., Ste. 303
Oakland, CA 94612-2821
(510) 451-8644
Fax: (510) 451-8511
general@dralegal.org
www.dralegal.org

Description: Serves people with disabilities. Focuses on access to public services and places of public accommodation for people with mobility disabilities, sensory disabilities and/or learning disabilities.

Areas of Specialization: Civil rights/civil liberties and disability

Types of Advocacy: Impact litigation

DISABILITY RIGHTS EDUCATION & DEFENSE FUND

Linda Kilb
Managing Director
2212 6th St.
Berkeley, CA 94710
(510) 644-2555
Fax: (510) 841-8645
dredf@dredf.org
www.dredf.org

Description: Protects rights of disabled people.

Areas of Specialization:

Education, disability and civil rights/civil liberties

Types of Advocacy:

Research/publications, policy oriented, lobbying, individual cases, impact litigation, community outreach, community organizing, community education, class actions, appellate, advice-only phone line and administrative hearings

DISABILITIES RIGHTS CENTER

Ronald Lospennato
Legal Director
18 Low Ave.
Concord, NH 03301-4971
(603) 228-0432
Fax: (603) 225-2077
advocacy@crdnh.org
www.drcnh.org

Description: Provides legal help to mentally ill and disabled persons.

Areas of Specialization:

Disability, civil rights/civil liberties, children's rights, AIDS/HIV, education, health and housing

Types of Advocacy: Impact litigation, community education, administrative hearings, individual cases, lobbying and policy oriented

EASTERN PARALYZED VETERANS ASSOCIATION

Carolyn Kelly
Human Resources Generalist
Federal Building
111 West Huron Street
Buffalo, NY 14202
(718) 856-6582
Fax: (718) 803-0414
mmaghan@epva.org
www.unitedspinal.org

Description: Dedicated to enhancing the lives of veterans with spinal cord injury/disease by assuring quality health care, promoting research and advocating for civil rights and independence.

Areas of Specialization:

Disability

Types of Advocacy: Community education, lobbying, policy-making/legislative and research/publications

ILLINOIS GUARDIANSHIP AND ADVOCACY COMMISSION

William Coffin
160 N. La Salle St., Ste. S-500
Chicago, IL 60601
(312) 793-5900
Fax: (312) 793-4311
www.gac.state.il.us

Description: Protects and enforces the legal rights of individuals who

are mentally ill, developmentally disabled or physically handicapped.

LEGAL CLINIC FOR THE DISABLED

Rehabilitation Institute of Chicago,
345 E. Superior St., Ste. 1129
Chicago, IL 60611
(312) 908-4463

Description: Works on behalf of disabled people, with specialty programs in discrimination, housing, health, probate, consumer and family law.

THE LEGAL CENTER FOR PEOPLE WITH DISABILITIES AND OLDER PEOPLE

Mary Anne Harvey
Executive Director
455 Sherman St., Ste. 130
Denver, CO 80203-4403
(303) 722-0300
Fax: (303) 722-0720

tlcmail@thelegalcenter.org
www.thelegalcenter.org

Description: Provides legal assistance to persons with disabilities. Cases fall primarily into the areas of special education, employment discrimination, social security, and access to services and civil rights violations.

Areas of Specialization:

Employment/labor, elderly, disability, civil rights/civil liberties and AIDS/HIV

Types of Advocacy: Individual cases and administrative hearings

LEGAL CLINIC FOR THE DISABLED

1513 Race St.
Philadelphia, PA 19102-1177
(215) 587-3350
Fax: (215) 587-3166
lclinic@mageerehab.org
www.mageerehab.org/e3front.dll?durki=4396

Description: Provides free legal services to indigent people with physical disabilities. Speaks with between 800 and 1000 people each year and directly represents or gets *pro bono* assistance for between 100 and 150 of them. Assists clients with a range of problems,

from getting ramps so that they can access their homes to helping with landlord/tenant or family law problems.

Areas of Specialization:

Children's rights, AIDS/HIV, disability, consumer, education, family law, health, housing, immigration and poverty

Types of Advocacy:

Administrative hearings, advice-only phone line, client oriented and individual cases

MASSACHUSETTS ASSOCIATION FOR MENTAL HEALTH

Bernard Carey
Executive Director
130 Bowdoin, Ste. 309
Boston, MA 02108
(617) 742-7452
Fax: (617) 742-1187
www.mamh.org

MENTAL DISABILITY RIGHTS INTERNATIONAL

1156 15th St., NW, Ste. 1001
Washington, D.C. 20005
(202) 296-0800
Fax: (202) 728-3053
mdri@mdri.org
www.mdri.org

Description: Dedicated to the international recognition and enforcement of the rights of people with mental disabilities.

Areas of Specialization:

Disability and human rights

Types of Advocacy: International and community education

NATION MENTAL HEALTH ADVOCACY

210 State St., Annex 601
New Orleans, LA 70118
(504) 568-8678

Description: Represents patients that are judicially committed and patients whose civil rights have been violated during their treatment in the hospital.

MENTAL HEALTH ADVOCACY SERVICES

James Preis
Executive Director

3255 Wilshire Blvd., Ste. 902
Los Angeles, CA 90010-1413
(213) 389-2077

Fax: (213) 389-2595

Description: Provides free legal advocacy to low-income clients who are mentally and/or developmentally disabled.

Areas of Specialization:

Education, disability, children's rights, health and homelessness

Types of Advocacy: Community education, administrative hearings and impact litigation

MENTAL HEALTH ADVOCACY PROJECT

Dianne Doolan
Co-Director
111 W. St. John St., Ste. 315
San Jose, CA 95113
(408) 280-2434
Fax: (408) 293-0106
dianne@lawfoundation.org

Description: Provides free legal services to individuals identified as having mental health and developmental disabilities, in the areas of economic, housing and patients' rights.

Areas of Specialization: Health, housing, employment/labor, consumer, disability and homelessness

Types of Advocacy: Individual cases, policy oriented, administrative hearings and community education

MENTAL HEALTH LEGAL ADVISORS COMMITTEE

Executive Director
294 Washington St., Ste. 320
Boston, MA 02108
(617) 338-2345
Fax: (617) 338-2347

Description: Seeks to ensure that persons suffering from mental illness are afforded quality legal representation and advice. Also serves as resource to state's lawyers and judges.

Areas of Specialization:

Children's rights, civil rights/civil liberties, disability, human rights and health

Types of Advocacy: Impact litigation, lobbying, administrative

hearings, community education and research/publications

**MFY LEGAL SERVICES —
MENTAL HEALTH LAW
PROJECT**

299 Broadway
New York, NY 10007
(212) 417-3700
Fax: (212) 417-3891
jzelhof@mfy.org
www.mfy.org

Description: Nonprofit organization, which provides free legal services in civil cases to indigent people, includes bringing affirmative litigation.

Areas of Specialization:

Disability, housing, legal reform and poverty

Types of Advocacy: Impact litigation, community education, policy oriented and individual cases

**MINNESOTA DISABILITY
LAW CENTER**

Lisa Cohen
Administrator
Minnesota Legal Services
Coalition
Midtown Commons - Suite #101B
2324 University Avenue West
St. Paul, MN 55114
(651) 228-9105
Fax: (651) 222-0745
lcohen@midmnlegal.org
www.mnlegalservices.org

Description: Provides statewide representation to people with disabilities on civil legal matters related to their disability.

Areas of Specialization:

Education, disability, employment/labor, government accountability and health

Types of Advocacy: Class actions, appellate, administrative hearings, client oriented, community education, community outreach, impact litigation, individual cases, innovative advocacy, lobbying, policy oriented, policy-making/legislative, policy-making/regulatory reform, *pro se* clinics and watchdog for law reform

**NATIONAL ALLIANCE FOR
THE MENTALLY ILL OF
MASSACHUSETTS, INC.
(NAMI)**

Toby Fisher
Executive Director
400 West Cummings Park, Ste.
6650
Woburn, MA 01801
(781) 938-4048
Fax: (781) 938-4069
namimass@aol.com
www.namimass.org

Description: Serves families with relatives who are severely ill with neurobiological brain disorders.

Areas of Specialization:

Disability and health

Types of Advocacy: Community organizing, community education, lobbying and policy oriented

**NATIONAL ASSOCIATION
OF THE DEAF LAW CENTER**

814 Thayer Ave.
Silver Spring, MD 20910
(301) 587-1789
Fax: (301) 587-1791
NADinfo@nad.org
www.nad.org

**AL LEGAL CENTER FOR
THE MEDICALLY
DEPENDENT AND DISABLED**

Thomas Marzen
General Counsel
7 S. 6th St., Ste. 208
Terre Haute, IN 47807
(812) 238-0769
Fax: (812) 232-0260

Description: Represents the rights of persons with disabilities to receive necessary and appropriate medical treatment and care. Concerned with challenging disability-related discrimination, principally the denial of medical treatment to people with disabilities, medically fragile newborns, residents of long-term care or other medical facilities and those on home care programs.

Areas of Specialization: Civil rights/civil liberties, disability, elderly and health

Types of Advocacy: Impact litigation, individual cases and policy oriented

**OFFICE OF THE
CORPORATION COUNSEL —
DISTRICT OF COLUMBIA —
MENTAL HEALTH DIVISION**

John A. Wilson Building
1350 Pennsylvania Avenue, NW
Washington, DC 20004
(202) 727-1000

**OREGON ADVOCACY
CENTER**

Kathy Wilde
Litigation Director
620 SW 5th Ave., 5th Fl.
Portland, OR 97204-1428
(503) 243-2081
Fax: (503) 243-1738
oradvocacy@aol.com
www.oradvocacy.org

Description: Protection and advocacy system for people with disabilities.

Areas of Specialization:

Education, health, disability and AIDS/HIV

Types of Advocacy: Lobbying, individual cases, impact litigation, policy oriented, community organizing, community education and administrative hearings

**PIKE INSTITUTE ON LAW
AND DISABILITY**

Patricia M. Freedman
Director
The Pike Institute
Boston University School of Law
765 Commonwealth Ave.
Boston, MA 02215
(617) 353-2904
Fax: (617) 353-2906
pikeinst@bu.edu
www.bu.edu/law/pike

Description: Supports the study, research and development of disability law.

Areas of Specialization:

Disability

Types of Advocacy: Community education and policy oriented

PROTECTION & ADVOCACY

Stephen Rosenbaum
Staff Attorney
100 Howe Ave., Ste. 185-N
Sacramento, CA 95825
(916) 488-9955
stephen@pai-ca.org

www.pai-ca.org

Description: Protects and advocates for the rights of Californians with developmental, psychiatric, or physical disabilities.

Areas of Specialization:

Education, disability, civil rights/civil liberties, children's rights, AIDS/HIV, health, homelessness, housing, human rights and immigration

Types of Advocacy: Impact litigation, community education, administrative hearings, individual cases, lobbying and policy oriented

SOUTH CAROLINA PROTECTION AND ADVOCACY SYSTEM-MENTAL ILLNESS

Linda Blank

Director

3710 Landmark Dr., Ste. 208

Columbia, SC 29204

(803) 782-0639

Fax: (803) 790-1946

UNITED CEREBRAL PALSY ASSOCIATION OF NEW YORK STATE

Susan Constantino, Deputy

Executive Director

330 W. 34th St.

New York, NY 10001

(212) 947-5770

Fax: (212) 594-4538

sconstantino@cerebralpalsynys.org

g

www.cerebralpalsynys.org

Description: Serves developmentally disabled adults and children in residential day services, medical clinics, vocational training and educational programs.

URBAN JUSTICE CENTER—MENTAL HEALTH PROJECT

Ray Brescia

Director, Mental Health Project

666 Broadway, 10th Fl.

New York, NY 10012

(212) 533-0540

Fax: (212) 533-4598

mhp@urbanjustice.org

www.urbanjustice.org

Description: Seeks to prevent homelessness and to ameliorate its

effects. Operates a special mental health project for the homeless.

Areas of Specialization:

Children's rights, disability, gay/lesbian rights, homelessness, housing, human rights and women's rights

Types of Advocacy: Impact litigation, individual cases, policy oriented and community organizing

WASHINGTON PROTECTION AND ADVOCACY SYSTEM

Gillian Maguire

Director of Resource Advocacy

315 – 5th Ave. S., Ste. 850

Seattle, WA 98104

(206) 324-1521

Fax: (206) 957-0729

www.wpas-rights.org

Description: Represents, informs and refers people who are developmentally disabled or identified as mentally ill.

Areas of Specialization:

Disability, health, housing, children's rights, civil rights/civil liberties and human rights

Types of Advocacy: Impact litigation, individual cases, administrative hearings and community education

WESTERN LAW CENTER FOR DISABLED RIGHTS

Sande Buhai Pond

Executive Director

919 S. Albany St.

Los Angeles, CA 90015

(213) 736-1031

Fax: (213) 736-1428

wlcdr@lls.edu

www.wlcdr.everybody.org

Description: Provides free legal services to people with mental and physical disabilities. Disability rights areas include employment, discrimination, transportation and barrier-free access.

WISCONSIN COALITION FOR ADVOCACY

Joan Karan

Assistant Director

16 N. Carroll St., Ste. 400

Madison, WI 53703

(608) 267-0214

Fax: (608) 267-0368

www.w-c-a.org

Description: Protection and advocacy agency for people with disabilities.

Areas of Specialization: Civil rights/civil liberties and disability

Types of Advocacy:

Administrative hearings, alternative dispute resolution, class actions, client oriented, impact litigation, individual cases, innovative advocacy, lobbying and policy-making/legislative

C) GENERAL NONPROFITS

ABC FOR HEALTH INC.

Bob Peterson

152 W. Johnson St., Ste. 200

Madison, WI 53703

(608) 261-6939

Fax: (608) 261-6938

info@safetyweb.org

www.abcforhealth.org

Description: Provides legal services, advocacy, training and research on behalf of health care consumers, with a focus on children with special health care needs.

Areas of Specialization: Health

Types of Advocacy: Impact litigation, individual cases and administrative hearings

ATLANTIC STATES LEGAL FOUNDATION

Samuel H. Sage

President

658 W. Onondaga St.

Syracuse, NY 13204-3757

(315) 475-1170

Fax: (315) 475-6719

aslf@twcny.rr.com

www.aslf.org/ASLF

Description: A nonprofit membership organization that is a leader on human health and environmental protection issues. Areas of Specialization: Health, environmental, international, Native American and whistleblowers

Types of Advocacy: Community

organizing, community education, administrative hearings, enforcement, individual cases and international

AMERICAN CANCER SOCIETY

Judith Meinhardt
Office Manager
25 Stuart St., 4th Fl.
Boston, MA 02116-4700
(617) 437-1900
www.cancer.org

AMERICAN SOCIETY OF LAW & MEDICINE & ETHICS

Ben Mone
Executive Director
765 Commonwealth Ave.
Boston, MA 02168
(617) 262-4990

Description: Brings together lawyers and health care professionals on various emerging health care issues.

Areas of Specialization:
AIDS/HIV, disability, health, human rights and legal reform
Types of Advocacy: Policy oriented

AMERICAN DIABETES ASSOCIATION

Shereen Arent
National Director of Legal Advocacy
1701 N. Beauregard St.
Alexandria, VA 22311
(800) 342-2383
Fax: (815) 734-1223
www.diabetes.org/gestational-diabetes.jsp

Description: Nationwide, nonprofit voluntary health organization. Works to prevent and cure diabetes and to improve the lives of all people affected by diabetes. Works to end discrimination against people with diabetes throughout their lives, with a particular emphasis on discrimination in employment, schools and day care centers.

Areas of Specialization: Prisoner, employment/labor, education, disability and civil rights/civil liberties

Types of Advocacy: Impact

litigation, research/publications, policy-making/regulatory reform, policy-making/legislative, community outreach, community education, appellate, advice-only phone line and administrative hearings

CALIFORNIA LAW CENTER ON LONG-TERM CARE

Ann Lehman
Executive Director
4000 Middlefield Rd., Rm. D1
Palo Alto, CA 94303
(650) 494-1335
Fax: (650) 494-1827
staff@clrc.ca.gov
www.clrc.ca.gov

Description: Concentrates on issues of long-term care and seeks to promote access to a full range of affordable, quality services for all persons needing chronic care, particularly the elderly and financially needy.

CANCER PATIENT LEGAL ADVOCACY NETWORK

Nancy Wimmer
President/Executive Director
P.O. Box 0245
Merion, PA 19066
(717) 341-9033
Fax: (610) 668-4295
canplan@aol.com

Description: Deals with access to healthcare, reimbursement for cancer patients and employment issues.

Areas of Specialization:
Disability, environmental, health and employment/labor

Types of Advocacy: Individual cases, policy oriented, policy-making/legislative and community education

CENTER FOR MEDICARE ADVOCACY INC.

P.O. Box 350
Willimantie, CT 06226
(860) 456-7790
Fax: (860) 456-2614
www.medicareadvocacy.org

Description: A private, nonprofit organization that provides education, advocacy and legal assistance to help elders and

people with disabilities obtain necessary healthcare. Focuses on the needs of Medicare beneficiaries, people with chronic conditions and those in need of long term care, but is also involved in writing, education and litigation activities of importance to Medicare beneficiaries nationwide.
Areas of Specialization: Health
Types of Advocacy: Administrative hearings, class actions, community education, impact litigation, individual cases, innovative advocacy, policy oriented, policy-making/legislative, policy-making/regulatory reform and watchdog for law reform

CENTER FOR MEDICARE ADVOCACY, INC.

Patricia Nemore
Attorney
1101 Vermont Ave., NW, Ste. 1001
Washington, D.C. 20005
(202) 216-0028
Fax: (202) 216-0119
pnemore@medicareadvocacy.org
www.medicareadvocacy.org

Description: Private, nonprofit organization that provides education, advocacy and legal assistance to help elders and people with disabilities obtain necessary healthcare. Focuses on the needs of Medicare beneficiaries, people with chronic conditions, and those in need of long-term care, but is also involved in education, training and litigation activities of importance to Medicare beneficiaries nationwide.

Areas of Specialization: Health
Types of Advocacy: Policy oriented, policy-making/legislative and policy-making/regulatory reform

CENTERS FOR MEDICARE AND MEDICAID SERVICES

Karen Lisle
7500 Security Blvd., C2-05-23
Baltimore, MD 21244-1850
(410) 786-8855
Fax: (410) 786-5187

www.cms.gov

Description: Provides legal services for several of the department's grant and public benefits programs, including Medicare, Medicaid and the Children's Health Insurance Program.

CENTER FOR SCIENCE IN THE PUBLIC INTEREST

Janet Caputo
Human Resources Manager
1875 Connecticut Ave., NW, Ste. 300
Washington, D.C. 20009-5728
(202) 332-9110, ext. 303
Fax: (202) 265-4954

Description: National advocacy work along with Alcoholic Policies Project, Americans for Safe Food Project and Minority Health Project.

Areas of Specialization:

Consumer and health

Types of Advocacy: Lobbying

CITIZEN ADVOCACY CENTER

Debi Tucker
1400 16th St., NW, Ste. 330
Washington, D.C. 20036
(202) 462-1174
Fax: (202) 289-7724
www.cacenter.org

Description: Supports public members on health regulatory/governing bodies. CAC provides research, training, technical support and networking opportunities.

COMMUNITY CATALYST

30 Winter St., Ste. 1004
Boston, MA 02108
(617) 338-6035
Fax: (617) 451-5838
www.communitycatalyst.org
Description: Works with community groups to make the health care system more responsive to community and consumer needs. Provides policy analysis, training, grassroots organizing strategies, fundraising assistance and coalition building.

HEALTH CARE FOR ALL

30 Winter St., Ste. 1010
Boston, MA 02108
(617) 350-7279
Fax: (617) 451-5838
www.mhfama.org

HEALTH LAW ADVOCATES

Laura Martinelli
Executive Director
30 Winter St., Ste. 940
Boston, MA 02108
(617) 338-5241
Fax: (617) 338-5242
hla@hla-inc.org
www.hla-inc.org

Description: Provides legal representation to consumers denied access to health care. Affiliated with Health Care for All, a statewide consumer advocacy organization.

Areas of Specialization:

Consumer, health and legal reform

Types of Advocacy: Impact litigation, client oriented, class actions, administrative hearings, individual cases, policy oriented and policy-making/regulatory reform

INSTITUTE OF LAW, PSYCHIATRY AND PUBLIC POLICY

Margaret Reitz
Administrator
University of Virginia
P.O. Box 800660
Charlottesville, VA 22908-0660
(434) 924-5435
Fax: (424) 924-5788
mrx@hobbes.itc.virginia.edu
www.ilppp.virginia.edu

Areas of Specialization:

Children's rights, criminal justice, disability, family law, health, homelessness and human rights

Types of Advocacy: Policy oriented, policy-making/legislative and community education

MEDICARE RIGHTS CENTER

Suzanne Levin
Director of Client Services
1460 Broadway, 17th Fl.
New York, NY 10036
(212) 869-3850
Fax: (212) 289-3532

www.medicarerights.org

Areas of Specialization: Health and elderly

Types of Advocacy: Policy oriented, innovative advocacy, individual cases and administrative hearings

NATIONAL HEALTH LAW PROJECT

Manjusha P. Kulkarni
Staff Attorney
2639 S. La Cienega Blvd.
Los Angeles, CA 90034-2603
(310) 204-6010
Fax: (310) 204-0891
www.healthlaw.org
nhelp@healthlaw.org

Description: NHELP is a national public interest law firm working to increase and improve access to quality healthcare on behalf of limited income people by providing legal and policy analysis, advocacy, information, and education.

Areas of Specialization:

Women's rights, reproductive issues, poverty, health, consumer, civil rights/civil liberties and children's rights

Types of Advocacy: Policy-making/regulatory reform, policy-making/legislative, policy oriented, lobbying, impact litigation, community education and administrative hearings

NATIONAL HEALTH LAW PROJECT

Steve Hitov
Managing Attorney
1101 14th St., NW, Ste. 405
Washington, D.C. 20005-5601
(202) 289-7661
Fax: (202) 289-7724
nhelpdc@healthlaw.org
www.healthlaw.org

Description: A national public interest law firm that seeks to improve health care for America's working and unemployed poor, minorities, the elderly and people with disabilities. NHELP serves legal services programs, community-based organizations, the private bar, providers and individuals who work to preserve a

health care safety net for the millions of uninsured or underinsured low-income people. NHeLP seeks to provide a seat at the table for representatives of low-income people, to protect consumers in emerging managed care systems, and to find creative financing solutions that also preserve the government's responsibility as provider of last resort.

Areas of Specialization:

Children's rights, health, immigration, reproductive issues, welfare and women's rights

Types of Advocacy: Individual cases, community education, lobbying and policy oriented

NATIONAL INSTITUTE OF HEALTH

Mattie Jackson
NIH Summer Employment
Coordinator
9000 Rockville Pike
Bethesda, MD 20892
(301) 496-2403
www.nih.gov

NORTHWEST HEALTH LAW ADVOCATES

Janet Varon
Executive Director
1820 E. Pine St., Ste. 322
Seattle, WA 98122
(206) 325-6464
Fax: (425) 952-0210
nohla@nohla.org
www.nohla.org

Description: Focuses on low-income and consumer health issues. Provides policy advocacy, training and legal consultations with legal services staff and support to community-based organizations.

Areas of Specialization: Poverty and health

Types of Advocacy: Policy oriented, innovative advocacy, impact litigation, enforcement, community organizing, community education, research/publications, policy-making/regulatory reform, policy-making/legislative and watchdog for law reform

PENNSYLVANIA HEALTH LAW PROJECT

Ann Torregrossa
Executive Director
924 Cherry St., Ste. 300
Philadelphia, PA 19107
(215) 625-3663
Fax: (215) 625-3879
www.phlp.org

PUBLIC HEALTH INSTITUTE

2001 Addison St., Ste. 210, Dept. 08-B
Berkeley, CA 94704
(510) 644-3700
Fax: (510) 644-9319
www.publichealth.org/phi/phi/main.htm

TRAUMA FOUNDATION

Eric Gorovitz
Legal Director
S.F. General Hospital, Bldg. 1, Rm. 300
San Francisco, CA 94110
(415) 821-8209
Fax: (415) 282-2563
ericg@tf.org
www.traumafdn.org
Description: Nonprofit policy organization whose mission is the prevention of injuries and deaths due to injuries.
Types of Advocacy: Policy oriented

II. SELECT NONPROFIT CORPORATIONS

ADVENTIST HEALTH SYSTEM

Tamara Lynn Trimble
Vice President
111 N. Orlando Ave.
Winter Park, FL 32789
(407) 647-4400
Fax: (407) 975-1469

Description: The largest nonprofit protestant healthcare organization in the U.S. with 38 hospitals in 10 states.

ALGENT HEALTH

Robert Brian Azar
General Counsel and Vice President
1010 N 96th St., Ste. 200
Omaha, NE 68114
(402) 343-4425
Fax: (402) 343-4316
www.alegent.com

Description: A network of seven hospitals, over 200 physicians and clinics.

ALLINA HOSPITALS & CLINICS

Mary J. Foarde
Vice President and Deputy General Counsel
710 East 24th St.
Minneapolis, MN 55404
(612) 775-5000
Fax: (612) 863-5370
www.allina.com

CHILDRENS HOSPITAL

Martha Dillon Johnson
Senior Vice President
700 Childrens Dr.
Columbus, OH 43205
(614) 722-3940
Fax: (614) 722-3945
www.childrenscolumbus.org

CHILDREN'S HOSPITAL

Richard Bourne
Associate General Counsel
300 Longwood Ave.
Boston, MA 02115
(617) 355-6108
Fax: (617) 355-6110
Description: A hospital specializing in pediatric care.

CHRISTUS HEALTH

William Mark Easterly
Staff Attorney
2600 North Loop West
Houston, TX 77092
(713) 681-8877
Fax: (703) 812-6867
www.christushealth.org
wmeaster@christushealth.org
Description: A Catholic health system that includes more than 40 hospitals and facilities in six American states and Mexico.

FIRSTHEALTH MOORE REGIONAL HOSPITAL
Randolph Cartwright Dow
General Counsel
PO Box 3000
Pinehurst, NC 28374
(910) 215-1483
Fax: (910) 215-1444
www.firsthealth.com

JACKSON HOSPITAL & CLINIC, INC.
Anne Elizabeth McGowin
General Counsel
1725 Pine St.
Montgomery, AL 36106
(334) 293-8737
Fax: (335) 293-8972
www.jackson.org

JEFFERSON HEALTH SYSTEM, INC.
Lisa Horning
Senior Counsel
259 N Radnor-chester Rd.
Radnor, PA 19087
(610) 225-6200
Fax: (610) 225-6260
www.jeffersonhealth.org
Description: A large health system in Pennsylvania.

JEWISH HOSPITAL HEALTHCARE SERVICES, INC.
Kathleen Haddix
General Counsel
217 E Chestnut St.
Louisville, KY 40202
(502) 587-4011
Fax: (502) 587-4537
www.jhhs.org

KAISER PERMANENTE
Kristin Bear
Counsel
One Kaiser Plz., 19th Fl.
Oakland, CA 94612
(510) 987-1000
Fax: (510) 271-5917
www.kaiserpermanente.org

MARSHFIELD CLINIC
Patti M. Haney
Director of Employee Relations
1000 N Oak Ave.

Marshfield, WI 54449
(715) 387-5378
Fax: (715) 387-5400
www.marshfieldclinic.org
Description: A large private, multispecialty group practices in the United States.

MAYO FOUNDATIONS
Robert M. Moore, Jr.
Senior Counsel
200 Fist St., SW
Rochester, MN 55905
(507) 284-2650
Fax: (507) 284-0929
www.mayoclinic.com
rmoore@mayo.edu

MEDICAL GROUPS MANAGEMENT ASSOCIATION
104 Inverness Terrace E
Englewood, CO 80112-5306
(303) 799-1111
Fax: (303) 643-4427
www.mgma.com
Description: Provides information and data to serve medical group practice needs.

ST. JOSEPH'S MERCY HOSPITAL OF MACOMB
Cathy E. Radner
Associate Counsel
15855 19 Mile Rd.
Clinton Township, MI 48038
(586) 263-2305
Fax: (586) 263-2614
www.stjoe-macomb.com

ST. VINCENT HEALTHCARE
Gregory G. Murphy
PO Box 35200, 1233 N 30th
Billings, MT 59107-5200
(406) 657-7000
Fax: (406) 237-3675
www.svhhc.org
Description: A Christian healthcare system including 38 hospitals, 20 home health care agencies and 23 nursing homes.

UNITED HEALTH SERVICES
Donald P. Carlin
General Counsel
20-42 Mitchell Ave.
Binghamton, NY 13903

(607) 762-3366
Fax: (607) 762-2602

UNIVERSITY OF MICHIGAN HEALTH SYSTEM - ATTORNEY'S OFFICE
Edward Goldman
Medical Center Attorney
300 N. Ingalls Bldg., P.O. Box 0476
Ann Arbor, MI 48104-0476
(734) 764-2178
Fax: (734) 647-2781
egoldman@umich.edu
Description: Handles all the health care work for the medical center and provides advice on administrative law issues, reimbursement law, corporate issues, managed care, malpractice defense and ethical issues.
Areas of Specialization: Health
Types of Advocacy: Individual cases, policy oriented and community education

III. SELECT GOVERNMENT AGENCIES

DEPARTMENT OF MENTAL HEALTH, CAMBRIDGE/SOMERVILLE CENTER OFFICE
Trish Cahill
2400 Massachusetts Ave.
Cambridge, MA 02138
617-626-4800
Fax: 617-876-8926
www.mass.gov
Description: The Human Rights Committee is a volunteer advisory group which helps ensure that the Department of Mental Health funded programs promote and protect the human rights of all persons whom it serves. Client advocacy, client education, complaint review body.

INDIANA STATE BOARD OF HEALTH
Liz Carrol
Office of Legal Affairs
1330 W. Michigan St.

P.O. Box 1964
Indianapolis, IN 46206-1964
(317) 633-0100

**MAINE HEALTH CARE
FINANCE COMMISSION**

W. John Wipfler
General Counsel
7 State House Station, Rm. 108
Augusta, ME 04333-0007
Types of Advocacy: Policy
oriented and administrative
hearings

**MASSACHUSETTS BOARD
OF REGISTRATION IN
MEDICINE**

Debra Stoller
Deputy General Counsel
560 Harrison Ave.
Boston, MA 02118
(617) 654-9800
www.massmedboard.org/
Description: Created to protect
public health and safety, the board
sets standards for the practice of
medicine and acupuncture by
ensuring that practitioners in
Massachusetts are properly
licensed and competent. The board
investigates complaints, holds
hearings and determines sanctions.
Types of Advocacy: Policy
oriented, lobbying and
administrative hearings

**MASSACHUSETTS
DEPARTMENT OF PUBLIC
HEALTH - OFFICE OF THE
GENERAL COUNSEL**

Susan Stein
First Deputy General Counsel
250 Washington St., 2nd Fl.
Boston, MA 02108-4619
(617) 624-5220
Fax: (617) 624-5234

**MASSACHUSETTS
EXECUTIVE DEPARTMENT
— GOVERNOR'S
COMMISSION ON MENTAL
RETARDATION**

Barbara A. Mazzella
Administrator
2 Boylston St., 4th Fl.
Boston, MA 02116
(617) 988-3200
Fax: (617) 988-3311

Barbara.a.mazzella@state.ma.us
www.mass.gov/gcmr/
Description: Advises the
Governor on issues affecting all
people with mental retardation in
the Commonwealth of
Massachusetts.

**MASSACHUSETTS HEALTH-
OFFICE OF THE GENERAL
COUNSEL**

Bridget Landers
600 Washington St., 5th Fl.
Boston, MA 02111
(617) 210-5360
Fax: (617) 210-5397
blanders@nr.dma.state.ma.us
www.state.ma.us/dma
Description: Responsible for
administering health care to the
poor, elderly and disabled through
the MassHealth and Long Term
Care Programs. General Counsel's
Office provides legal counsel to all
units within the division, and also
interacts with many other state and
federal agencies.
Areas of Specialization:
Disability, elderly and health
Types of Advocacy:
Administrative hearings, lobbying,
policy oriented and individual
cases

**NEW YORK STATE TASK
FORCE ON LIFE AND THE
LAW**

Carl Coleman
5 Penn Plaza, 3rd Fl.
New York, NY 10001-1803
(212) 613-4303
Fax: (212) 613-4351
chc02@health.state.ny.us
Description: Recommends policy
on issues posed by medical
advances.
Areas of Specialization: Health
Types of Advocacy: Policy
oriented and community education

**PUBLIC DEFENDER
SERVICE FOR THE
DISTRICT OF COLUMBIA —
MENTAL HEALTH DIVISION**

Carolyn Slenska
Investigations Coordinator
633 Indiana Ave., NW
Washington, D.C. 20004

(202) 628-1200
Fax: (202) 626-8423
cslenska@pdsdc.org
www.pdsdc.org

Description: Represents persons
undergoing involuntary civil and
criminal commitment to mental
institutions in the District,
primarily patients at St. Elizabeth's
Hospital, a D.C. mental institution.
Types of Advocacy: Appellate,
class actions, client oriented and
individual cases

**U.S. DEPARTMENT OF
HEALTH AND HUMAN
SERVICES**

200 Independence Ave., S.W.
Washington, D.C. 20201
(202) 619-0257
www.hhs.org
Description: The government's
principle agency for protecting the
health of all Americans and
providing essential human
services.
Types of Advocacy:
Administrative hearings appellate
work, enforcement, individual
cases.

**Abraham Fuchsberg and
Victoria E. Cotchett****Fellowships**

Public Citizen Litigation Group
Achamma Kallarakal
1600 20th St., NW
Washington, D.C. 20009
(202) 588-1000
Fax: (202) 588-7795
www.citizen.org

Description: The Fuchsberg Fellowship aims to give a recent law school graduate the opportunity to work on litigation in the areas of public health and consumer safety. The Cotchett Fellowship is for work on major policy initiatives under consideration in Congress affecting public health and consumer safety. Fellows will be under the supervision of Public Citizen Litigation Group staff attorneys.

Areas of Specialization:

Consumer, health

Type of Advocacy: Impact Litigation

Number of Fellows: 1

Term: 1 year, beginning September

Stipend: \$31,000 to \$33,000 depending on experience, plus benefits.

Application Process: Submit a cover letter, resume, list of references, law school transcript, and writing sample. Interviews are conducted either in person or over the phone.

APPLICATION DEADLINE:

Rolling. Interviews in December or January. Contact organization.

**ACLU Reproductive
Freedom Project**

American Civil Liberties Union (ACLU)
Louise Melling
Director
125 Broad St.
New York, NY 10004
(212) 549-2633

Fax: (212) 549-2652

rfp@aclu.org

www.aclu.org

Description: The Reproductive Freedom Project Fellow will assist in all aspects of Project litigation in cases brought throughout the country to protect reproductive choice. Project cases include challenges to restraints on minors' access to abortion, state constitutional challenges to restore Medicaid coverage for abortions and challenges to the use of government dollars to promote religion in the abstinence-only education. The Fellow will also participate in the project's efforts to fight efforts to impose religious restrictions on reproductive health care through hospital mergers and other means, to restrict access to safe abortion procedures, and to deny teens confidentiality in a host of reproductive health services. The project is particularly concerned with issues affecting poor women, teens, and women of color.

Areas of Specialization: Civil rights, human rights, women's rights

Types of Advocacy: Impact litigation, individual litigation, policy, public education

Special Qualifications: Open to 3Ls and recent graduates.

Applicants should be self-motivated, committed to reproductive rights, have excellent research and writing skills and be able to work well with a wide range of people.

Number of Fellows: 1 - 2

Term: 1 year, with possible extension for a second year

Stipend: Approximately \$50,000 plus health and welfare benefits

Application Process: Submit resume, letter of interest, three references, and legal writing sample to Fellowship Coordinator, Reproductive Freedom Project, ACLU. Applications by email are not accepted.

APPLICATION DEADLINE:

November 30, 2004.

**Fellowships at the Institute
for Ethics**

American Medical Association
Jeanne Uehling
Senior Secretary, Institute for Ethics
515 N. State St.
Chicago, IL 60610
(312) 464-5260
Fax: (312) 464-4613
jeanne.uehling@ama-assn.org
www.ama-assn.org/go/ife

Description: This Fellowship focuses on ethics and professionalism. It is designed to encourage research, writing, and collaborative learning in an unique environment. Fellows will be given opportunities to start or advance their scholarly pursuits in bioethics by performing academic research and writing within the Institute for Ethics and its extensive research programs.

Area of Specialization: Medical ethics

Types of Advocacy:

Legislative/lobbying, policy, public education

Number of Fellows: 2

Term: 1 year, beginning fall

Stipend: Approximately \$30,000

Application Process: To apply, forward a letter of interest, curriculum vitae, 3 letters of recommendation and a writing sample to: Sophia Richardson, Division of Placement, American Medical Association, 515 North State Street, Chicago, IL, 60610. Applications are received yearly. A few applicants are interviewed and offers are made in the spring prior to the fellowship start date of Sept. 1.

APPLICATION DEADLINE:

January 31, 2005.

International Reproductive Rights Fellowship

The Center for Reproductive Rights

120 Wall Street, 14th Floor
New York, NY 10005

(212) 632-3600

Fax: (212) 632-3666

IPFellows@reprorights.org

www.reproductiverights.org

Description: The central mission of CRLP's International Program is the achievement of enforceable reproductive rights and accessible quality reproductive health care for women around the world. The Fellow will: conduct general legal and policy research on international law, human rights law, foreign and comparative law, particularly in Latin America and the Caribbean, and U.S. laws that impact women's reproductive rights overseas and in the U.S., draft reports, other public education materials and briefs; and engage in public speaking. International travel may be required.

Areas of Specialization: Health, human rights, international, women's rights

Types of Advocacy: Policy, public education

Special Qualifications:

Applicants must have J.D., LL.M., or equivalent foreign law degree. The candidate must have expertise in the Latin American and Caribbean region, as well as some knowledge of international affairs, human rights, and women's rights. Knowledge of reproductive rights or women's health would be helpful. Fluency in Spanish and English is required. Knowledge of other languages is also helpful.

Number of Fellows: 2

Term: 1 year, beginning September

Stipend: \$40,000

Application Process: Submit cover letter, resume, at least one legal writing sample, and the names of 2 references to the address above, Attn.: KHM.

APPLICATION DEADLINE:

Last year's deadline was February 2, 2004. Contact organization.

MEDICARE RIGHTS CENTER FELLOWSHIP

1460 Broadway

New York, NY 10036

(212) 869-3850

Fax: (212) 869-3532

Description: Medicare Rights Center is a national, nonprofit organization that helps people understand Medicare rights and benefits. Fellows will be responsible for providing information, assistance and referrals through two Medicare hotlines; Supervising junior staff and volunteers on MRC's hotlines; rendering legal advice, proceedings; working with senior staff to identify and address systematic problems in the application and administrations of Medicare laws.

Areas of Specialization: Health

Types of Advocacy: Impact litigation, policy, public education
Stipend: \$28,000

Application Process: Send cover letter, resume, transcript and a short writing sample.

APPLICATION DEADLINE:

Contact Organization.

MENTAL HEALTH LAW AND CLINICAL ETHICS FELLOWSHIP

Institute of Law, Psychiatry and Public Policy at University of Virginia School of Law

Richard Bonnie

Director

580 Massie Rd.

Charlottesville, VA 22903-1789

(414) 924-3209

Fax: (414) 924-5788

rbonnie@virginia.edu

www.ilppp.virginia.edu/_

Description: The Institute of Law, Psychiatry, and Public Policy is an interdisciplinary program affiliated with the Schools of Law and Medicine. The Fellowship integrates clinical, academic and research experience designed to

meet the students individual interests. The Fellow may enroll in the LL.M. program, focus primarily on mental health law, or focus on both mental health law and clinical ethics.

Areas of Specialization:

Children's rights, criminal, disability rights, family, health, homelessness, human rights, mental health law

Type of Advocacy: Policy

Special Qualifications:

Applicants must have completed law school.

Number of Fellows: 1

Term: 12-18 months

Stipend: Depends on available funds.

Application Process: Submit resume, academic transcripts, copies of relevant publications, 2 letters of recommendation, and letter explaining reasons for seeking the fellowship. If the applicant also seeks admission to the Graduate Program, a separate application should be obtained from and mailed to: Office of the Graduate Program, University of Virginia School of Law, 580 Massie Rd., Charlottesville, VA 22903-1789.

APPLICATION DEADLINE:

Last year's deadline was February 15, 2004. Contact organization.

National Center on Philanthropy and the Law (NCPL) Fellowship in Nonprofit Law

New York University School of Law, National Center on Philanthropy and the Law
Ingrid A. Hang

Program Coordinator

110 W. 3rd St., Rm. 205

New York, NY 10012

(212) 998-6168

Fax: (212) 995-3149

ncpl.info@nyu.edu

www.law.nyu.edu/ncpl

Description: The NCPL explores a broad range of legal issues affecting the nation's nonprofit sector and examines the legal doctrines related to charitable

organization. Each year, the NCPL Fellowship permits one Fellow to spend one year in residence at the New York University Office of Legal Counsel working on legal issues facing the University, including its school of medicine and affiliated hospitals.

Number of Fellows: 1

Term: 1 year

Stipend: \$43,300

Application Process: Submit Fellowship application (available on the organization's website or via mail), official law school transcript, resume, and two letters of recommendation from a law school advisor, professor or former employer.

APPLICATION DEADLINE:
December 3, 2004.

Nutrition Action Fellowship

Center for Science in the Public Interest
1875 Connecticut Ave., N.W., Ste. 300

Washington, D.C. 20009-5728

(202) 332-9110 x116

Fax: (202) 265-4954

cspi@cspinet.org

www.cspinet.org

Description: CSPI is a nonprofit consumer advocacy organization conducting programs in nutrition, alcohol, food safety and the environment. Fellow works in CSPI's Washington office on nutrition science policy and/or food safety issues.

Areas of Specialization: Health policy, nutrition

Special Qualifications:

Applicants should have demonstrated interest in public interest advocacy and nutrition science or health policy. Strong preference for a recent Ph.D., M.D., or M.S.

Number of Fellows: 1

Term: 1 year, usually beginning September

Stipend: \$35,000, plus benefits.

Application Process: Submit a cover letter, resume, and writing samples to the above address, Attn.: NAF.

APPLICATION DEADLINE:
Rolling. Contact organization.

Postdoctoral Bioethics Fellowship

Department of Clinical Bioethics,
National Institutes of Health

Becky Chen

Building 10/Room 1C118, 10

Center Drive

Bethesda, MD 20892-1156

(301) 496-2429

Fax: (301) 496-0760

bioethics@nih.gov

www.bioethics.nih.gov/

Description: The Department of Bioethics is committed to clinical teaching, consultation, and research. Fellows will participate in the activities and the intellectual life of the department and study ethical issues related to conduct of research, clinical practice and health policy. Fellows will also participate in weekly bioethics seminars, case conferences, ethics consultations, and IRB deliberations, and have access to multiple educational opportunities at the NIH.

Special Qualifications:

Applicants should have a Ph.D., M.D., J.D., or other advanced degree in a relevant field. Fellows will be selected on the basis of their previous academic or professional achievements, commitment to scholarship, and the contribution they are likely to make in the field of bioethics. No prior experience in bioethics is necessary.

Number of Fellows: 2 - 4

Term: 2 years beginning September

Stipend: \$40,200 minimum, stipends are based on the applicant's previous experience and the current U.S. government schedule.

Application Process: Submit an application including resume, a brief statement describing interests and goals for the fellowship (1,000 words or less), 3 letters of reference, official undergraduate and graduate transcripts, and a

copy of written or published work, not to exceed 30 pages.

APPLICATION DEADLINE:
January 15, 2005.

Robert Wood Johnson Foundation Grants

Robert Wood Johnson Foundation
P.O. Box 2316, College Rd. East
and Rte. 1

Princeton, NJ 8543

(888) 631-9989

www.rwjf.org

Description: The Foundation funds proposals in a number of health-related areas. See website for specific competitive programs as well as general grant information.

Number of Fellows: Varies.

Stipend: Varies.

Application Process: See website for specific applications.

APPLICATION DEADLINE:
August and September 2004
deadlines for a number of programs. Rolling for others. See website.

THE BLACKMUN FELLOWSHIP

Center for Reproductive Law and Policy

Blackmun Fellowship Hiring
Committee

120 Wall Street, 14th Fl.

New York, NY 10005

(917) 637-3600

Fax: (917) 637-3666

info@crlp.org

www.crlp.org

Description: Fellow works as a staff attorney on reproductive-rights issues, including litigation challenging the government's use of its funding powers to restrict reproductive rights, and state laws restricting abortion and contraceptive services. The Fellow works on domestic litigation, with some opportunity to work on legislation.

Areas of Specialization: Civil rights, family, health, human rights, women's rights

Types of Advocacy: Impact litigation, legislative/lobbying

Special Qualifications: Juris Doctor degree. Applicants should

be self-motivated, capable of complex legal analytical work and have an ability to write clearly and effectively. Litigation experience (including clerkships) as well as knowledge of reproductive rights or civil rights issues would be helpful. _

Number of Fellows: At least one
Term: 1 year, beginning September
Stipend: \$40,000
Application Process: Submit cover letter, resume, names of 2 references, and at least one legal writing sample with emphasis on

policy and public interest. Submit application to the Blackmun Hiring Committee.
APPLICATION DEADLINE: February 1, 2005.

Extracurricular activities can be an excellent way to meet others who are interested in health care law while gaining practical experience in the field. Further down the road, your involvement in such extracurriculars will demonstrate your interest in the field of health care, or your dedication to the larger public interest issues of civil rights, civil liberties or human rights. Here is a listing of the organizations at Harvard Law School that are directly involved with health care issues or in other areas related to health care law:

➤ **LAW AND HEALTH CARE SOCIETY**

A Harvard Law School organization that hosts career panels with local professionals, summer job panels with 2Ls and 3Ls who completed health care-related clerkships, a spring conference featuring prominent professionals from around the country, and brown-bag lunches with health care professors from the Law School and other Harvard schools. Members have the opportunity to contribute to *The Journal of Law, Medicine & Ethics*, a professional rather than student journal.

www.law.harvard.edu/students/orgs/lhcs/

➤ **HARVARD CIVIL RIGHTS-CIVIL LIBERTIES LAW REVIEW**

One of Harvard Law School's cutting-edge journals, and one of the nation's leading progressive law journals, the Civil Rights-Civil Liberties Law Review publishes articles by professors, practitioners and students on varied topics, from zoning the homeless to the right to revolution.

www.law.harvard.edu/students/orgs/crcl/

➤ **HARVARD LEGAL AID BUREAU**

The oldest student-run legal services office in the country, Harvard's Legal Aid Bureau practices under the Massachusetts Supreme Judicial Court Rule 3:03. Student attorneys at the Bureau provide free legal services to low-income people in Middlesex and Suffolk counties. Cases involve a broad range of legal issues, including landlord/tenant, consumer, domestic relations, and public benefits law. The Bureau has also developed a successful practice serving the special legal problems of HIV-positive clients.

www.law.harvard.edu/students/orgs/hlab

➤ **ETHICS, LAW, AND BIOTECHNOLOGY (E.LAB)**

A society of students and faculty working to create a forum for study, analysis, and debate about how biotechnology ought to be shaped through the new century. E.Lab aims towards a more organic integration of ethical considerations in academic, government, and private sector decision-making. Past activities include the organization of brown-bag lunches with professors, scientists, lawyers, and government officials; hosting panels and guest speakers; coordinating debates and online chats.

www.law.harvard.edu/students/orgs/elab

➤ **HALE & DORR LEGAL SERVICES CENTER, HEALTH, EMPLOYMENT, LIVING LEGACY AND PLANNING UNIT (HELLP)**

"The HELLP Unit operates as a general civil law practice offering a broad range of assistance in the areas of estate planning and consumer rights, employment rights, and an administrative law practice/disability rights. The unit, which is divided into three sections, serves clients in the community, yet specifically reaches out to provide services to the terminally ill, disabled and elderly." <http://www.law.harvard.edu/academics/clinical/lsc/hellp.htm>

SIMILAR PROGRAMS THROUGH THE SCHOOL OF PUBLIC HEALTH

HEALTH AND HUMAN RIGHTS COMMITTEE

Endeavors to connect people's struggles for dignity, political rights, and cultural survival (aspects of human rights as they are generally defined) with their struggles for health. The group serves as a forum for critical discussion about the social, economic, and political constraints to public health through its sponsorship of speakers, seminars, and service activities.

www.hsph.harvard.edu/hhr

WOMEN IN PUBLIC HEALTH (WIPH)

Provides support for the professional and academic needs and interests of both women and men at HSPH. The organization aims to expand awareness of domestic and international women's health issues, coordinates activities with women's organizations throughout the University, and contributes to community activities which seek to enhance girls' and women's health. Activities vary every year, depending on interests of members.

www.hsph.harvard.edu/admins/offstuds/women.html

MINORITY STUDENT HEALTH ORGANIZATION (MSHO)

By acting on behalf of HSPH students in matters concerning minority health, education, and welfare, MSHO strives to fulfill its mission of contributing to the betterment of the racial/ethnic community. Activities have included a speaker series on public health issues that affect people of color around the world, the creation of the Harvard Journal of Minority Public Health, and community service activities. MSHO welcomes all students, faculty, and staff with an interest in minority health issues.

www.hsph.harvard.edu/admins/offstuds/msho.html

STUDENTS FOR SOCIALLY RESPONSIBLE ENDEAVORS

The Students for Socially Responsible Enterprises was founded in response to the National Tragedy of the World Trade Center Collapse on September 11, 2001. The mission of this organization is to encourage students' involvement in, and commitment to, socially responsible initiatives and to provide a service to non-profit organizations (specifically disaster relief and children's organizations) in the form of fund-raising events and pro-bono projects.

www.hsph.harvard.edu/studentaffairs/StudentGroups2003-04.htm

One recommended method to learn more about health law and about organizations that work on health care issues is to examine web sites. Web sites devoted to health law vary in quality, and, as yet, there is no comprehensive directory of websites that focuses on them. The somewhat eclectic list of websites below represents some of the better sites for both information and links to other health law organizations.

1. **AMERICAN BAR ASSOCIATION HEALTH LAW SECTION:** *www.abanet.org/health*
Site provides general information, breaking news on health law issues and excellent links to other sites, including a link to the Bureau of National Affairs' Health Care Daily Report.
2. **HEALTH LAW ADVOCATES:** *www.hla-inc.org*
Site for a nonprofit public interest firm affiliated with Health Care for All. Provides general information on health care law, on ways to become involved through supporting HLA, and links to other similar or related organizations and websites.
3. **BAZELON CENTER FOR MENTAL HEALTH LAW:** *www.bazelon.org*
Provides general information on mental health law, breaking news on health law issues, links to other useful sites, job announcements and announcements of interest, and an extensive list of reference materials which can be purchased through their online bookstore.
4. **NORTHWEST HEALTH LAW ADVOCATES:** *www.nohla.org*
Site for a nonprofit organization in Seattle, Washington, which provides extensive information on Medicaid, Basic Health Plan, and other insurance programs, as well as a list of resource links.
5. **NATIONAL HEALTH LAW PROGRAM:** *www.healthlaw.org*
A comprehensive site offering watch-dog information, breaking news, general information on all different branches of health law, and hundreds of links to organizations, consumer health sites, online periodicals, the federal government, fundraising groups, foundations and health care companies
6. **AMERICAN ASSOCIATION OF PEOPLE WITH DISABILITIES:** *www.aapd-dc.org*
Site focusing on issues, particularly health care issues, facing individuals with disabilities. Covers breaking news on disability and health law, and contains an extensive archive of news links organized topically.
7. **THE CENTER FOR REPRODUCTIVE LAW AND POLICY:** *www.crlp.org*
The center focuses on issues of abortion, contraception, female genital mutilation, human rights and world laws. The site provides general information on reproductive law, current and past court cases, as well as international and U.S. government activity in terms of these issues. Also has an online bookstore and an online annual newsletter.

8. **AMERICAN HEALTH LAWYERS ASSOCIATION:** *www.healthlawyers.org/*
Site features daily updates in health law, an entire page devoted to law school students, an online bookstore featuring related publications, information on their Alternative Dispute Resolution Service, links to other health law sites and public interest pages.
9. **THE INTERNET LAW LIBRARY:** *www.lawguru.com*
Links to hundreds of law resources, including all Federal, state, and territorial laws; to domestic and international law schools and law libraries; to international law sites; and to attorney and legal profession directories.
10. **AMERICAN SOCIETY FOR PHARMACY LAW:** *www.aspl.org*
A website aimed for those with an interest in the law as it applies to the profession of pharmacy. Contains legal yellow pages, pharmacy law job listings, current events and breaking news in the field.
11. **U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES:**
www.hhs.gov/about/index.html#agencies
Provides links to all of the government and non-government agencies affiliated with the U.S. Department of Health and Human Services.
12. **CENTER FOR HEALTH CARE RIGHTS:** *www.healthcarerights.org*
This non-profit health care consumer advocacy organization serves consumers through a combination of direct service programs and policy level advocacy. It contains some useful publications and links.
13. **AMERICAN COLLEGE OF LEGAL MEDICINE:** *www.aclm.org*
An organization for professionals who focus on important issues where law and medicine converge. Links to publications and resources including related websites.
14. **CENTER FOR HEALTH CARE STRATEGIES:** *www.CHCS.org*
A site that offers resources and funding opportunities for the improvement of the quality of health and health related services for the beneficiaries of Medicaid and the State Children's Health Insurance Program.