The Program on Corporate Governance seeks to contribute to policy, public discourse, and education in the field of corporate governance. It seeks to advance this mission in two interrelated ways:

- **Bridging the gap between academia and practice:** The Program seeks to foster interaction between the worlds of academia and practice that will enrich both. Such interaction enables academic researchers to better understand the issues and the environment facing practitioners, thereby facilitating research that will be more relevant for practice. Interaction between academia and practice also keeps public and private decision-makers better informed about research activities in corporate governance, and enhance the public discourse on corporate governance.

- **Fostering policy-relevant research:** The Program fosters empirical and policy research that sheds light on corporate governance questions facing public and private decision-makers. By providing relevant research that is grounded in the best methods of academic research, such projects can have an important impact on decision-making and public discourse in the field.

The Program’s director is Professor Lucian Bebchuk and the Program’s Faculty Committee consists of Professors Bebchuk, Robert Clark, John Coates, Allen Ferrell, Jesse Fried, Oliver Hart, Howell Jackson, Reinier Kraakman, Mark Ramseyer, Mark Roe, Hal Scott, Robert Sitkoff, and Guhan Subramanian. Also contributing to the Program’s activities are two Senior Fellows of the Program, Ben Heineman, Jr. and Leo Strine, Jr., a regular visiting professor at Harvard Law School. The Program’s co-executive directors are Scott Hirst and Holger Spamann. The Program’s administrative coordinator is Emily Lewis and its webmaster is Matthew McCabe. Ms. Lewis and Mr. McCabe can be reached at emlewis@law.harvard.edu and mmccabe@law.harvard.edu, respectively.

The Program’s advisory board consists of William Ackman, Peter Atkins, Joseph Bachelder, Richard Climan, Isaac Corré, Jay Eisenhofer, John Finley, Byron S. Georgiou, Robert Mendelsohn, Theodore Mirvis, James Morphy, Toby Myerson, Eileen Nugent, Paul Rowe, and Rodman Ward.

The Program was established in 2003 with seed financing from the Harvard Law School John M. Olin Center for Law, Economics, and Business, and it remains affiliated with the Center. During 2009-2010 the Program undertook a variety of activities, which are described below; the Program plans to continue activities in these areas in 2010-2011.
A. Books, Journal Articles and Discussion Papers

Books, journal articles and discussion papers on corporate governance that were published by faculty members and fellows associated with the Program during 2009/10 included:


Heineman, Ben W., “Noblesse Oblige: Firms must teach the younger generation what it means to be a true professional,” American Lawyer (May 2010).


C. Electronic Mailing List

The Program has developed an electronic mailing list to announce working papers, publications, and corporate governance announcements. At present, there are approximately 135,000 recipients on the Program's mailing list:

- Over 20,000 academics in law, economics, and business schools.
- Over 115,000 practitioners with corporate governance interests including lawyers, public officials, reporters, investment bankers, executives, and consultants.

Individuals who wish to join the list can do so electronically at http://www.law.harvard.edu/programs/olin_center/corporate_governance/mailing/index.php.

D. The Harvard Law School Forum on Corporate Governance and Financial Regulation

In December 2006, the Program established a blog website, which can be accessed at http://blogs.law.harvard.edu/corpgov/. The site was initially called The Harvard Law School Corporate Governance Blog. Reflecting the breadth of topics featured, the site has since been renamed The Harvard Law School Forum on Corporate Governance and Financial Regulation.
During the 2009/10 year the Forum was edited by Program fellows Scott Hirst, Jim Naughton, R. Christopher Small and Andrew Tuch.

The Forum features communications about corporate governance research and practice both by individuals associated with the Program – faculty, fellows, and members of the Program's advisory board – as well as posts by guest contributors. The Forum provides updates on working papers, seminars, speakers, and other activities sponsored by the Program. The following are guest contributors on the Forum:

From academia:

Viral Acharya  M. Todd Henderson  Richard A. Posner  
John Armour  Joseph Hinsey  Raghuram G. Rajan  
Oren Bar-Gill  Cliff Holderness  Larry Ribstein  
Michal Barzuza  Victoria Ivashina  Edward J. Riedl  
Effi Benmelech  Emma Coleman Jordan  Roberta Romano  
Patrick Bolton  Marcel Kahan  John Ruggie  
J. Robert Brown, Jr.  Ehud Kamar  Hillary Sale  
Brian R. Cheffins  Steven Kaplan  Andrei Shleifer  
John Core  E. Han Kim  Suraj Srinivasan  
Martijn Cremers  April Klein  Lynn Stout  
Steven Davidoff  David F. Larcker  René M. Stulz  
Stephen Davis  Josh Lerner  Shyam Sunder  
Simon Deakin  Christian Leuz  Randall S. Thomas  
Fabrizio Ferri  Baruch Lev  J.W. Verret  
Jill Fisch  Ross Levine  Peter J. Wallison  
William N. Goetzmann  Alexander Ljungqvist  Elizabeth Warren  
Harvey Goldschmid  Jay W. Lorsch  Michael Weisbach  
Jeffrey N. Gordon  Jonathan R. Macey  Ivo Welch  
Yaniv Grinstein  Jeff Madrick  Simon Wong  
Joseph Grundfest  Ronald Masulis  Luigi Zingales  
Alexander Gümbel  J.A. McCahery  
Lawrence Hamermesh  Urs Peyer

From practice

Luis A. Aguilar  Lloyd C. Blankfein  Richard Climan  
Ken Altman  Carol Bowie  H. Rodgin Cohen  
Sheila C. Bair  Andrew R. Brownstein  Scott J. Davis  
Michael Barry  Francis H. Byrd  Andrew Eggers  
George R. Bason, Jr.  Wayne M. Carlin  Adam O. Emmerich  
Aaron Bernstein  Scott K. Charles  David Fox
The Program hosted a Proxy Access Roundtable on October 7, 2009. The Roundtable brought together prominent participants in the debate - representing a range of perspectives and experiences - for a day of discussion on the subject. The day’s first two sessions focused on the question of whether the Securities and Exchange Commission should provide an access regime, or whether it should leave the adoption of access arrangements, if any, to private ordering on a company-by-company basis. The third session focused on how a proxy access regime should be designed, assuming the Securities and Exchange Commission were to adopt such an access regime. The final session went beyond proxy access and focused on whether there are any further changes to the arrangements governing corporate elections that should be considered.
Harvard Law School faculty and fellows attending the Roundtable included the following:

Lucian Bebchuk
Robert Clark
John Coates
Alma Cohen
Allen Ferrell
Jesse Fried

Scott Hirst
Howell Jackson
Mark Roe
Holger Spamann
Leo Strine, Jr.
Guhan Subramanian

Other guests included the following:

Joseph Bachelder (The Bachelder Firm)
Michal Barzuza (University of Virginia School of Law)
Isaac Corré (Eton Park Capital Management L.P.)
Steven M. Davidoff (University of Connecticut School of Law)
Jay Eisenhofer (Grant & Eisenhofer P.A.)
Richard Ferlauto (American Federation of State County and Municipal Employees)
Abe Friedman (Barclays Global Investors)
Byron Georgiou (Of Counsel Coughlin Stoia Geller Rudman & Robbins LLP)
Kayla Gillan (U.S. Securities and Exchange Commission)
Jeffrey Gordon (Columbia Law School)
Edward Greene (Cleary Gottlieb Steen & Hamilton LLP)
Joseph Grundfest (Stanford Law School)
Roy Katzovitz (Pershing Square Capital Management, L.P.)
Stephan Lamb (Paul, Weiss, Rifkind, Wharton & Garrison LLP)
Michael Laskawy (U.S. Senate Joint Economic Committee)

Mark Lebovitch (Bernstein Litowitz Berger & Grossmann LLP)
Lance Lindblom (The Nathan Cummings Foundation)
Simon Lorne (Millennium Management LLC)
Robert Mendelsohn (formerly of Royal and Sun Alliance Insurance Group)
Ted Mirvis (Wachtell, Lipton, Rosen & Katz)
James Morphy (Sullivan & Cromwell LLP)
Toby Myerson (Paul, Weiss, Rifkind, Wharton & Garrison LLP)
Annette Nazareth (Davis Polk & Wardwell LLP)
John F. Olson (Georgetown University Law Center)
Eric Roiter (Boston University School of Law)
Dean Shahinian (U.S. Senate Committee on Banking, Housing and Urban Affairs)
Daniel Summerfield (Universities Superannuation Scheme)
Greg Taxin (formerly of Glass, Lewis & Co.)
Andrea Unterberger (Corporation Service Company)
John C. Wilcox (Sodali Ltd.).
F. Speaker Series

The Program also regularly sponsors presentations by outside speakers in the corporate governance field. The 2009/2010 presentations were largely made in five forums:

- The Law, Economics, and Organizations Research seminar, which is jointly organized with the Department of Economics and Harvard Business School;
- The Law and Economics seminar;
- The Corporate and Securities Law Policy course;
- The Mergers and Acquisitions course; and
- The Shareholder Activism course.

During 2009/2010, the following presentations were given:

Sep. 21, 2009: Efraim Benmelech (Harvard) and Nittai Bergman (MIT Sloan)
*Negotiating with Labor Under Financial Distress*

Sep. 29, 2009 Mark Roe (Harvard Law School)
*Assessing the Chrysler Bankruptcy*

Oct. 6, 2009: Isaac Corré (Eton Capital Management), James Morphy (Sullivan & Cromwell LLP), Ted Mirvis (Wachtell, Lipton, Rosen & Katz), and Reinier Kraakman (Harvard Law School)
Was Time-Warner Correctly Decided? Was QVC Consistent With Time-Warner? Is QVC Sound In Corporate Finance Terms?
*Video*

Oct. 6, 2009: Ted Mirvis (Wachtell, Lipton, Rosen & Katz), Daniel Summerfield (Universities Superannuation Scheme), Lance Lindblom (Nathan Cummings Foundation)
*Proxy Access and the Reform of Corporate Elections*
*Video*

Oct. 6, 2009: Robert Mendelsohn (Formerly of Royal and Sun Alliance Insurance Group), Toby Myerson (Paul, Weiss, Rifkind, Wharton & Garrison LLP), John C. Wilcox (GWM Group and Sodali Ltd), Byron Georgiou (Coughlin Stoia Geller Rudman & Robbins LLP and Financial Crisis Inquiry Commission)
*Proxy Access and Shareholder Rights*
*Video*

Oct. 19, 2009: Allen Ferrell (Harvard Law School) and Martijn Cremers (Yale)
*Thirty Years of Corporate Governance: Firm Valuation and Stock Returns*
Oct. 26, 2009: Michael Musuraca (Blue Wolf Capital), Dan Bakal (CERES) and David Schilling (Interfaith Center on Corporate Responsibility)  
**Social Responsibility Activism**

**M&A Break Fees: US Litigation vs. UK Regulation**

Oct. 27, 2009: Philip Gelston (Cravath, Swaine & Moore LLP), Stuart Grant (Grant & Eisenhofer P.A.), Paul Rowe (Wachtell, Lipton, Rosen and Katz) and Audra Cohen (Sullivan & Cromwell LLP)  
*Why and When Are Fiduciary Outs In?: The Intricacies Of A Concept Run Amok*  
**Video**

Oct. 27, 2009: Guhan Subramanian (Harvard Law School)  
**Is Delaware’s Antitakeover Statute Unconstitutional? Evidence From 1988-2008**

Nov. 2, 2009: Oliver Hart (Harvard)  
**A New Capital Regulation for Large Financial Institutions**

Nov. 9, 2009: Kenneth R. Feinberg (Special Master for TARP Executive Compensation)  
**The Government as Governance Reformer**

Nov. 9, 2009: Kenneth R. Feinberg (Special Master for TARP Executive Compensation)  
**Reforming Executive Compensation**

Nov. 10, 2009: Robert A.G. Monks  
**The Past, Present, and Future of Shareholder Activism: Bob Monks’ Perspective**  
**Video**

Nov. 10, 2009: Rick Climan (Dewey & LeBoeuf), Faiza Saeed (Cravath, Swaine & Moore LLP) and Kim Rucker (Avon Products, Inc.)  
**The Merger Agreement As A Contract**  
**Video**

Nov. 17, 2009: Eileen Nugent (Skadden, Arps, Slate, Meagher & Flom LLP), Robert Schumer (Paul, Weiss, Rifkind, Wharton & Garrison LLP) and John Finley (Simpson Thacher & Bartlett LLP)  
**Division on the Buy-Side: The Structure Of Acquisitions By Private Equity Firms And The Role Of The Debt Financing Providers**  
**Video**
Nov. 17, 2009:  Jeff Gordon (Columbia)  
_Avoiding Eight-Alarm Fires in the Political Economy of Systemic Risk Management_

Nov. 24, 2009:  David Katz (Wachtell, Lipton, Rosen & Katz)  
_Vive la Différence: Anatomy Of A Cross-Border Deal_

Dec. 1, 2009:  Scott Simpson (Skadden, Arps, Slate, Meagher & Flom LLP), David Katz (Wachtell, Lipton, Rosen & Katz), Jaap Winter (De Brauw Blackstone Westbroek) and John Coates (Harvard Law School)  
_How Different In Practice Is EU Takeover Law From The Delaware Regime? The EU Takeover Directive: What Is It? And Has It Worked As Intended?_

Dec. 1, 2009:  Jesse Fried (Harvard Law School)  
_Current Shareholder Bias_

Dec. 1, 2009:  Jody LaNasa (Serengeti Capital)  
_{Video}_

Feb. 1, 2010:  Vikrant Vig (London Business School)  
_Securitization and Distressed Loan Renegotiation: Evidence from the Subprime Mortgage Crisis_

Feb. 8, 2010:  Urs Peyer (INSEAD)  
_Luck and Entrepreneurial Success_

Feb. 9, 2010:  Louis Kaplow (HLS)  
_Why (Ever) Define Markets?_

Feb. 16, 2010:  Katharina Pistor (Columbia)  
_Host’s Dilemma: Rethinking EU Banking Regulation in Light of the Global Crisis_

Feb. 22, 2010:  John Coates (HLS)  
_The Powerful and Pervasive Effects of Ownership on M&A_

Feb. 23, 2010:  John Coates (HLS)  
_M&A Break Fees: US Litigation vs. UK Regulation_

Mar. 1, 2010:  Lucian Bebchuk (HLS)  
_Golden Parachutes and Corporate Acquisitions_
Mar. 8, 2010: Victoria Ivashina (HBS)
Bank Lending During the Financial Crisis of 2008

Apr. 6, 2010: Henry Hansmann (Yale)
Legal Entities as Transferable Bundles of Contracts

Apr. 12, 2010: Jesse Fried (HLS)
VC Inside Rounds as Rescue Financing: Theory and Evidence

G. Students and Fellows

The Program seeks to foster work in the corporate governance area by students and fellows. During 2009/2010, the following students and fellows undertook research in the corporate governance area:

Ryan Bubb
Scott Hirst
Haim Machluf
Balaji Narain
James Naughton
Roy Shapira
Nitzan Shilon
R. Christopher Small
Holger Spamann
Andrew Tuch

During 2009/10 the Program instituted a series of Corporate Law Fellow Colloquia for students, fellows and other researchers in the field of corporate governance to discuss their research and receive feedback. Students, fellows and other researchers attending or presenting at colloquia during 2009/10 included Vladimir Bosiljevac, Jacek Dybinski, Scott Hirst, James Naughton, Yaron Nili, Holger Spamann, Roy Shapira and Andrew Tuch.

To encourage and recognize work by students in the corporate governance area, the Program established the Victor Brudney Prize in Corporate Governance in honor of Professor Victor Brudney, Robert B. and Candice J. Haas Professor in Corporate Finance Law, Emeritus. This $1,000 prize is awarded annually to the best student paper on a topic related to corporate governance. The prize committee consists of Professors Bebchuk, Kraakman, and Roe. The 2009/10 Victor Brudney Prize in Corporate Governance was awarded to Andrew Tuch for his paper Multiple Gatekeepers.

During the academic year 2009/2010 two fellows, Scott Hirst and Holger Spamann, held the positions of co-executive directors of the Program. Fellows Scott Hirst, Jim Naughton, R. Christopher Small and Andrew Tuch were co-editors of the Program's Forum on Corporate Governance and Financial Regulation.
H. Practice and Public Policy

The Program’s Advisory Board

The Program seeks to foster interaction between the HLS faculty and students and the world of practice and policy. To facilitate the connection between HLS and the world of practice and policy, the Program established an advisory board of distinguished practitioners. During 2009/2010, the following served as members of the advisory board:

William Ackman (Pershing Square Capital Management, L.P.)
Peter A. Atkins (Skadden, Arps, Slate, Meagher and Flom LLP)
Joseph E. Bachelder (Bachelder Law Offices)
Richard Climan (Dewey & LeBoeuf)
Isaac Corré (Eton Park Capital Management)
Jay W. Eisenhofer (Grant & Eisenhofer P.A.)
John Finley (Simpson Thacher & Bartlett LLP)
Byron S. Georgiou (Coughlin Stoia Geller Rudman and Robbins)

Robert V. Mendelsohn (Former CEO, Royal and Sun Alliance Insurance Group)
Theodore N. Mirvis (Wachtell, Lipton, Rosen and Katz)
James C. Morphy (Sullivan and Cromwell)
Toby S. Myerson (Paul, Weiss, Rifkind, Wharton and Garrison)
Eileen T. Nugent (Skadden, Arps, Slate, Meagher and Flom LLP)
Paul K. Rowe (Wachtell, Lipton, Rosen and Katz)
Rodman Ward, Jr. (Skadden, Arps, Slate, Meagher and Flom LLP)

Visits by Distinguished Practitioners

During 2009/2010 the following prominent practitioners participated in the Program’s activities:

Joseph Bachelder (Bachelder Law Offices)
Dan Bakal (CERES)
Richard Climan (Dewey & LeBoeuf LLP)
Audra Cohen (Sullivan & Cromwell LLP)
Isaac Corré (Eton Park Capital Management)
Jay Eisenhofer (Grant & Eisenhofer P.A.)
Kenneth R. Feinberg (Feinberg Rozen, LLP, Special Master for TARP Executive Compensation)
Richard Ferlauto (American Federation of State, County and Municipal Employees (AFSCME))

John Finley (Simpson Thacher & Bartlett LLP)
Abe Friedman (Barclays Global Investors)
Byron Georgiou (Robbins Geller Rudman & Dowd LLP and Financial Crisis Inquiry Commission)
Philip Gelston (Cravath, Swaine & Moore LLP)
Kayla Gillan (U.S. Securities and Exchange Commission)
Stuart Grant (Grant & Eisenhofer P.A.)
Edward Greene (Cleary Gottlieb Steen & Hamilton LLP)
Faculty members associated with the Program continued to contribute their knowledge to political debates of corporate governance issues during 2009/2010.

Professor Lucian Bebchuk testified before the House Committee on Financial Services on “Compensation in the Financial Industry” on January 22, 2010.

Professor John C. Coates IV testified before the Senate Subcommittee on Securities, Insurance and Investment of the Committee on Banking, Housing and Urban Affairs, on July 29, 2009. Coates also testified before the House Committee on House Administration on the Disclose Act (H.R. 5175) on May 11, 2010.

Professor Hal Scott testified before the Senate Committee on Banking, Housing and Urban Affairs on regulatory modernization as it relates to the insurance industry on July 28, 2009. Scott also testified before the Senate Committee on Banking, Housing and Urban Affairs on the implications of the Volcker Rules for Financial Stability (Volcker Rules), as well as President Obama’s proposed size limitations on banks, on February 4, 2010. Scott also
continued his work on the Committee on Capital Markets Regulation, of which he is the Director.

Professor Robert Sitkoff served as Commissioner of the Uniform Law Commission, and as a member of the Joint Editorial Board for Uniform Trusts and Estates Acts on behalf of the Commission.

Op-Eds

Faculty members and fellows associated with the Program contributed to public discussion of corporate governance issues by publishing the following op-ed articles:

*The Atlantic*, “Beware the Idolatry of Numbers,” August 2009 (By Ben W. Heineman).

*The Atlantic*, “Shareholders: Part of the Solution or Part of the Problem?,” October 2009 (By Ben W. Heineman).


*The Atlantic*, “Valuing Safety is Good for Companies' Bottom Line,” April 2010 (By Ben W. Heineman).

*The Atlantic*, “Alan Greenspan, Regulator?,” April 2010 (By Ben W. Heineman).


*The Atlantic*, “Let the Revels Begin,” July 2010 (By Ben W. Heineman).


*Business Week*, “Accountability and the Catholic Church,” March 2010 (By Ben W. Heineman).

*Business Week*, “CEO Lessons from McChrystal’s Sacking,” June 2010 (By Ben W. Heineman).

*Business Week*, “BP's Board Has Questions to Answer, Too,” July 2010 (By Ben W. Heineman).

*Corporate Counsel*, “Getting Your Fix,” September 2009 (By Ben W. Heineman).


Financial Times, “Markets are the best judge of bank capital,” September 23, 2009 (By Hal S. Scott & Andrew Kuritzkes).


Financial Times, “More corporate lobbying is bad business,” January 25, 2010, on the Supreme Court’s corporate speech decision (By Mark Roe).


Project Syndicate, “Let the Good Times Roll Again?,” July 2009 (By Lucian A. Bebchuk).

Project Syndicate, “Why Financial Pay Shouldn't be Left to the Market,” August 2009 (By Lucian A. Bebchuk).

Project Syndicate, “Unblocking Corporate Governance Reform,” September 2009 (By Lucian A. Bebchuk).
Project Syndicate, “Should Bondholders be Bailed Out?,” October 2009 (By Lucian A. Bebchuk).

Project Syndicate, “Taming the Stock Option Game,” November 2009 (By Lucian A. Bebchuk & Jesse Fried).


Project Syndicate, “The CEO Pay Slice,” January 2010 (By Lucian A. Bebchuk, Martijn Cremers & Urs Peyer).

Project Syndicate, “Corporate Political Speech is Bad for Shareholders,” February 2010 (By Lucian A. Bebchuk).

Project Syndicate, “Paid to Fail,” March 2010 (By Lucian A. Bebchuk, Alma Cohen & Holger Spamann).

Project Syndicate, “Rating the Raters,” May 2010 (By Lucian A. Bebchuk).


Wall Street Journal Online, “Paying for Performance at Goldman,” July 24, 2009 (By Lucian A. Bebchuk).


Wall Street Journal, “Do We Really Need a Systemic Regulator?” December 10, 2009 (By Hal S. Scott).


Washington Post, “Goldman Sachs: Being 'legal' doesn't make it 'right',” April 2010 (By Ben W. Heineman).


I. Media Coverage

Corporate governance research carried out by faculty associated with the Program was covered extensively by the media during 2009/10. This research was featured, among other places, in The Wall Street Journal, The New York Times, The Economist, and The Financial Times.

The full list of the 162 media mentions of the Program's faculty and their research is as follows:

American Banking News (1/28/10)
Associated Press (7/31/09)
The Atlantic Online (7/9/09, 7/11/09, 7/14/09)
Baltimore Sun (6/6/10)
The Boston Globe (11/26/09, 1/22/10)
Business Week (1/20/10, 2/5/10, 2/25/10, 5/24/10)
Calgary Herald (4/21/10)
Canada.com (10/4/09)
Christian Science Monitor (7/29/09, 4/8/10)
The Conference Board Review (1/13/10)
Daily Kos (7/23/09)
The Deal (7/31/09, 8/4/09, 8/27/09, 9/1/09, 12/6/09, 12/7/09, 1/8/10, 1/22/10, 5/14/10)
DSNews (9/14/09)
Economist (2/18/10, 4/26/10)
Financial News (9/21/09)
Financial Planning (4/12/10)
Financial Times (8/4/09, 8/24/09, 11/1/09, 11/25/09, 12/9/09, 12/15/09, 1/25/10, 1/26/10, 2/26/10, 3/11/10, 3/21/10)
FindLaw (12/7/09)
Forbes (7/21/09, 10/2/09)
The Guardian (11/25/09)
The Harvard Crimson (9/24/09, 11/25/09, 1/5/10, 4/5/10, 4/21/10)
The Huffington Post (12/31/09, 1/25/10)
Investment Advisor (6/17/10)
Investment Professional (12/09)
Las Vegas Sun (7/24/09, 7/27/09)
Law.com (11/25/09)
Marketplace (7/31/09, 10/21/09)
MarketWatch (8/6/09, 10/19/09)
Mercury News (1/24/10)
Morningstar (10/28/09)
The Motley Fool (2/27/10)
New York Review of Books (3/10/10)
New York Times (7/14/09, 7/26/09, 8/8/09, 9/26/09, 10/2/09, 10/5/09, 10/8/09, 10/12/09, 10/21/09, 11/7/09, 11/22/09, 1/10/10, 1/21/10, 1/26/10, 2/4/10, 2/4/10, 3/7/10, 3/20/10, 4/19/10, 6/15/10, 6/10)
New York Times Magazine (12/29/09)
NPR (3/15/10)
Philadelphia Inquirer (10/25/09, 1/19/10)
Portfolio (9/2/09)
Project Syndicate (7/09, 8/09, 9/09, 10/09, 11/09, 12/09, 1/10, 2/10, 3/10, 5/10)
Reuters (7/28/09, 9/3/09, 9/10/09, 1/22/10, 2/19/10, 3/25/10)
Risk Magazine (1/13/10, 2/5/10, 3/4/10)
Securities Regulation & Law Report (3/8/10)
Seeking Alpha (7/1/09, 7/7/09)
SmartMoney (1/8/10)
Sunday Times (11/8/09)
TIME (8/10/09, 1/13/10, 1/27/10)
Today Show (11/24/09)
United Press International (7/23/09)
USA Today (10/7/09)
Washington Post (7/9/09, 7/31/09, 8/1/09, 1/12/10)
WNYC Radio (8/6/09)
Further details about the media coverage of the Program's faculty and research can be found at