The Program on Corporate Governance seeks to contribute to policy, public discourse, and education in the field of corporate governance. It seeks to advance this mission in two inter-related ways:

- **Bridging the gap between academia and practice:** The Program seeks to foster interaction between the worlds of academia and practice that will enrich both. Such interaction enables academic researchers to better understand the issues and the environment facing practitioners, thereby facilitating research that will be more relevant for practice. Interaction between academia and practice also keeps public and private decision-makers better informed about research activities in corporate governance, and enhances the public discourse on corporate governance.

- **Fostering policy-relevant research:** The Program fosters empirical and policy research that sheds light on corporate governance questions facing public and private decision-makers. By providing relevant research that is grounded in the best methods of academic research, such projects can have an important impact on decision-making and public discourse in the field.

The Program's director is Professor Lucian Bebchuk, and other Harvard Law School faculty members contributing to its activities are Robert Clark, John Coates, Allen Ferrell, Jesse Fried, Howell Jackson, Reinier Kraakman, Mark Ramseyer, Morgan Ricks, Mark Roe, Hal Scott, Robert Sitkoff, and Guhan Subramanian. Also contributing to the Program’s activities are two senior fellows of the Program, Ben Heineman, Jr. and Leo Strine, Jr. The Program’s executive director is Scott Hirst, the program’s coordinator is Jacqueline Kramer and its webmaster is Matthew McCabe.


The Program was established in 2003 with seed financing from the Harvard Law School John M. Olin Center for Law, Economics, and Business, and it remains affiliated with the Center. During 2010-2011 the Program undertook a variety of activities, which are described below; the Program plans to continue activities in these areas in 2011-2012.

Additional information regarding the Program is available on the Program’s website, http://www.law.harvard.edu/programs/corp_gov/.
A. Books, Journal Articles and Discussion Papers

Books, journal articles and discussion papers on corporate governance that were published by faculty members and fellows associated with the Program during 2010-11 included:


B. Electronic Mailing List

The Program has developed an electronic mailing list to announce working papers, publications, and corporate governance announcements. At present, there are approximately 144,000 recipients on the Program's mailing list:

- Over 20,000 academics in law, economics, and business schools.
- Over 124,000 practitioners with corporate governance interests including lawyers, public officials, reporters, investment bankers, executives, and consultants.

Individuals who wish to join the list can do so electronically at http://www.law.harvard.edu/programs/corp_gov/mailing/index.php.

C. The Harvard Law School Forum on Corporate Governance and Financial Regulation

In December 2006, the Program established a blog website, which can be accessed at http://blogs.law.harvard.edu/corpgov/. The site was initially called The Harvard Law School Corporate Governance Blog. Reflecting the breadth of topics featured, the site has since been renamed The Harvard Law School Forum on Corporate Governance and Financial Regulation. During the 2010-11 year the Forum was edited by Program fellows Scott Hirst, Noam Noked and R. Christopher Small.

From its inception to June 30, 2011 the Forum has featured a total of 1,644 articles, trending upwards, currently running at the rate of 40 articles per month. The Forum features communications about corporate governance research and practice both by individuals associated with the Program – faculty, fellows, and members of the Program's advisory board – as well as posts by guest contributors. The Forum provides updates on working papers, seminars, speakers, and other activities sponsored by the Program. There are 75 academic contributors and 107 practitioner contributors, as follows:
From academia:

Viral Acharya
John Armour
Oren Bar-Gill
Michal Barzuza
Effi Benmelech
Patrick Bolton
J. Robert Brown, Jr.
Brian R. Cheffins
James R. Copland
John Core
Martijn Cremers
Steven Davidoff
Paul Davies
Stephen Davis
Simon Deakin
Fabrizio Ferri
Jill Fisch
William N. Goetzmann
Harvey Goldschmid
Jeffrey N. Gordon
Yaniv Grinstein
Joseph Grundfest
Alexander Gümbel
Assaf Hamdani
Lawrence Hamermesh
M. Todd Henderson
Joseph Hinsey
Cliff Holderness
Victoria Ivashina
Robert J. Jackson, Jr.
Emma Coleman Jordan
Marcel Kahan
E. Han Kim
April Klein
David F. Larcker
Josh Lerner
Christian Leuz
Baruch Lev
Ross Levine
Alexander Ljungqvist
Jay W. Lorsch
Jonathan R. Macey
Jeff Madrick
Ronald Masulis
J.A. McCahery
Ira M. Millstein
Urs Peyer
Richard A. Posner
Robert C. Pozen
Raghu Ram G. Rajan

From practice:

Luis A. Aguilar
Ken Altman
Sheila C. Bair
Michael Barry
George R. Bason, Jr.
Alan L. Beller
Aaron Bernstein
Lloyd C. Blankfein
Carol Bowie
Andrew R. Brownstein
Francis H. Byrd
Wayne M. Carlin
Kathleen L. Casey
James Chanos
Scott K. Charles
Richard Climan
H. Rodgin Cohen
Joel M. Cohen
George T. Conway
Scott J. Davis
Don Delves
Andrew Eggers
Adam O. Emmerich
Arthur Fleischer Jr.

Larry Ribstein
Morgan Ricks
Edward J. Riedl
Roberta Romano
John Ruggie
Hillary Sale
Andrei Shleifer
Suraj Srinivasan
Lynn Stout
Donna L. Street
René M. Stulz
Shyam Sunder
Randall S. Thomas
Matteo Tonello
Andrew Tuch
J.W. Verret
Peter J. Wallison
Elizabeth Warren
Michael Weisbach
Ivo Welch
Simon Wong
Charles C.Y. Wang
Luigi Zingales

David Fox
Justin Fox
Eduardo Gallardo
Philip Gelston
Mark D. Gerstein
Gary Gensler
Robert Giuffra
Jeremy L. Goldstein
Phillip Goldstein
Amy L. Goodman
Mark Gordon
Edward F. Greene
In Spring 2011 the Program sponsored the creation of a new student-edited journal, the Harvard Business Law Review (HBLR). HBLR will publish articles from professors, practitioners, and policymakers on corporate law and governance, securities and capital markets law, financial regulation and financial institutions, law and finance, financial distress and bankruptcy, and related subjects.

The faculty advisory board is composed of several Program on Corporate Governance members, including Lucian Bebchuk (Chair), Allen Ferrell, Jesse Fried, Howell Jackson, Reinier Kraakman, Mark Ramseyer, Mark Roe, and Guhan Subramanian. Members of the advisory board assist the editors with the selection of articles in the print edition of the HBLR.

In the inaugural issue of the HBLR, entitled “Dodd-Frank and the Future of Financial Regulation,” features contributions from several prominent academics and practitioners, including John C. Coffee, Jr. (Columbia Law School), Richard W. Painter (University of
Minnesota Law School), P. Morgan Ricks (Harvard Law School), Lynn A. Stout (UCLA School of Law), Charles Whitehead (Cornell University Law School), and Annette L. Nazareth & Margaret E. Tahyar (Davis Polk & Wardwell LLP).

HBLR commemorated its first issue with a symposium held at Harvard Law School on April 1-2, 2011. The symposium featured several panels looking at the business law landscape in the wake of the landmark Dodd-Frank Act, and included remarks by Harvard Law School Dean Martha Minow, Congressman Robert Inglis, and former SEC General Counsel Edward Greene.

The HBLR website will feature journal articles, as well as shorter pieces written exclusively for the site. Summaries of HBLR publications also appear on the Forum. More information about the HBLR can be found here: http://www.hblr.org/

E. Mergers & Acquisitions Roundtable

The Program held a Mergers & Acquisitions Roundtable on May 12, 2011. The event included both prominent practitioners and academics in a discussion of deal making in today’s corporate law environment.

The Roundtable consisted of four sessions. The first session, chaired by Robert Clark, discussed takeover defenses against unsolicited offers, including the Airgas bylaw and poison pill rulings; the remaining limits on the use of poison pills; market trends in the incidence and design of structural defenses such as staggered boards and supermajority provisions; and the future of hostile takeovers. The second session continued the discussion of takeover defenses from the first session, and also discussed shareholder activism and responses to it, including the tools currently available to activist investors and boards responding to them; the evolution of the balance of power between activists and boards; activists’ use of derivatives; boards’ use of poison pills and other defensive tactics vis-à-vis activists; and proposals to tighten regulations concerning activists’ accumulation of ownership blocks. The discussion of activism and responses was chaired by John Coates, and continued in the third session. The final session, chaired by Lucian Bebchuk, focused on current issues in the design and regulation of negotiated transactions and deal protection devices. Among the issues that were discussed in the final session were the level of termination fees; the use of go-shops, no-shops, matching rights, and stapled financing; the role of investment bankers and the impact of the Del Monte decision; and the effects of compensation arrangements.
Harvard Law School faculty and fellows attending the Roundtable included the following:

Lucian Bebchuk
Robert Clark
John Coates
Jessie Fried

Scott Hirst
Reinier Kraakman
Leo Strine, Jr.

Other guests included the following:

Randall J. Baron (Geller Rudman & Dowd LLP)
Richard Breeden (Breeden Capital Management)
Chris Cernich (Institutional Shareholder Services)
Warren Chen (Glass Lewis & Co.)
Richard Climan (Dewey & LeBoeuf)
Isaac D. Corré (Eton Park Capital Management LP)
David Fox (Kirkland & Ellis LLP)
Eduardo Gallardo (Gibson, Dunn & Crutcher LLP)
Mark D. Gerstein (Latham & Watkins)
Mark Gordon (Wachtell, Lipton, Rosen & Katz)
Larry Hamdan (Barclays Capital)
Jack B. Jacobs (Supreme Court of Delaware)
Roy J. Katzovicz (Pershing Square Capital Management, LP)
J. Travis Laster (Delaware Court of Chancery)
Jack Levin (Kirkland & Ellis LLP)

Raymond J. McGuire (Citigroup Global Markets Inc.)
Alan Miller (Innisfree)
James C. Morphy (Sullivan & Cromwell LLP)
Francisco Müßnich (Müßnich & Aragão Advogados)
Toby S. Myerson (Paul, Weiss, Rifkind, Wharton & Garrison LLP)
Eileen Nugent (Skadden, Arps, Slate, Meagher & Flom LLP)
Morton Pierce (Dewey & LeBoeuf)
Gerald Rosenfeld (Lazard Ltd.)
Paul K. Rowe (Wachtell, Lipton, Rosen & Katz)
Faiza Saeed (Cravath, Swaine & Moore LLP)
Brian L. Schorr (Trian Fund Management, LP)
Barry Volpert (Crestview Partners)
Marc Weingarten (Shulte Roth & Zabel LLP)
Jim Woolery (J.P. Morgan)

F. Speaker Series

The Program also regularly sponsors presentations by outside speakers in the field of corporate governance. The 2010-11 presentations were largely made in five forums:

- The Law, Economics, and Organizations Research seminar, which is jointly organized with the Department of Economics and Harvard Business School;
The Law and Economics seminar;
The Corporate and Financial Law Policy course;
The Mergers and Acquisitions course; and
The Shareholder Activism course.

During 2010-11, the following 39 presentations were given:

Sep. 13, 2010  Lucian Bebchuk (Harvard Law School)  
*Learning and the Disappearing Association between Governance and Returns*

Sep. 29, 2010  Lance Lindblom (Nathan Cummings Foundation), Bob Massie (Global Reporting Initiative), and Robert Monks (Institutional Shareholder Services)  
*Corporate Responsibility Activism*

Oct. 4, 2010  Jeremy Stein (Harvard University)  
*Monetary Policy as Financial-Stability Regulation*

Oct. 4, 2010  Joseph Bachelder (Bachelder Law Offices)  
*Corporate Governance and Corporate Political Activity*

Oct. 5, 2010  John Coates (Harvard Law School)  
*Corporate Governance and Corporate Political Activity*

Oct. 12, 2010  Jesse Fried (Harvard Law School)  
*Share Repurchases, Equity Issuances, and the Optimal Design of CEO Pay*

Oct. 12, 2010  Richard Climan (Dewey & LeBoeuf) and Kim Rucker (Avon Products, Inc.)  
*The Merger Agreement As A Contract*

Oct. 18, 2010  Holger Spamann (Harvard University)  
*Collateral Damage? Derivatives Trading and Empty Voting*

Oct. 19, 2010  Roberta Romano (Yale Law School)  
*Empowering Investors: A Market Approach to Securities Regulation*

Oct. 25, 2010  Jean Tirole (Toulouse School of Economics)  
*Overcoming Adverse Selection: How Public Intervention Can Restore Market Functioning*

Oct. 26, 2010  Paul Cappuccio and Jeff Bewkes (Time Warner, Inc.), and Tim Armstrong (AOL, Inc.)  
*Split-ups: AOL & Time Warner*
Nov. 1, 2010  Guhan Subramanian (Harvard Law School)  
*Does Shareholder Proxy Access Improve Firm Value?*

Nov. 2, 2010  Richard Breeden (Breeden Capital Management)  
*The Corporate Governance Landscape: Richard Breeden’s Perspective*

Nov. 3, 2010  Roy Katzovicz (Pershing Square Capital Management LP)  
*Hedge Fund Activism: Roy Katzovicz’s Perspective*

Nov. 8, 2010  Peter Wallison (American Enterprise Institute)  
*Financial Regulation: Peter Wallison’s Perspective*

Nov. 9, 2010  Edward Rock (University of Pennsylvania Law School)  
*Government as Controlling Shareholder*

Nov. 9, 2010  Lou Kling, Eileen Nugent and Thomas J. Allingham II (Skadden, Arps, Slate, Meagher & Flom LLP and Affiliates)  
*Special Transactional Committees? How And When Do They Work?*

Nov. 10, 2010  Isaac Corrê (Park Capital Management LP) and David Millstone (GAF and ISP Corporations)  
*Shareholder Activism in M&A Situations*

Nov. 15, 2010  Jeremy Stein (Harvard University)  
*Financial Regulation: Jeremy Stein’s Perspective*

Nov. 16, 2010  James Kwak (The Baseline Scenario)  
*Thirteen Bankers*

Nov. 16, 2010  Rob Kindler (Morgan Stanley) and Faiza Saeed (Cravath, Swaine & Moore LLP)  

Nov. 22, 2010  Robert Jackson (Columbia Law School)  
*Reforming Executive Pay: Robert Jackson’s Perspective*

Nov. 22, 2010  David Katz (Wachtell, Lipton, Rosen & Katz) and Toby Myerson (Paul, Weiss, Rifkind, Wharton & Garrison LLP)  
*Nuts and Bolts of Comparative US/EU M&A Law*

Nov. 23, 2010  Howell Jackson (Harvard Law School)  
*Regulatory Reform in the Real World*
Nov. 23, 2010  Ted Mirvis and Rachelle Silverberg (Wachtell, Lipton, Rosen & Katz)
\textit{Cross-Border Deals in the EU}

Nov. 29, 2010  Chico Mussnich (Barbosa, Müssnich & Aragão) and Paul Schnell (Skadden, Arps, Slate, Meagher & Flom LLP and Affiliates)
\textit{M&A Evolves: The Case of Brazil}

Nov. 30, 2010  Fabrizio Ferri (NYU)
\textit{Shareholder Voting}

Dec. 1, 2010  Eric Robinson (Wachtell, Lipton, Rosen & Katz)
\textit{Defending Against Activism: Eric Robinson’s Perspective}

Dec. 6, 2010  John Hatfield (Stanford Business School)
\textit{Takeover Defenses and Adverse Selection}

Dec. 7, 2010  Scott Goebel (Fidelity Management & Research Company)
\textit{Shareholder Involvement: Institutional Investor’s Perspective}

\textit{Does Shareholder Access Improve Firm Value? Evidence from the Business Roundtable Challenge}

Feb. 1, 2011  Mark Roe (Harvard Law School)
\textit{The Derivative Market’s Payment Priorities as Financial Crisis Accelerator}

\textit{Staggered Boards and the Wealth of Shareholders: Evidence from a Natural Experiment}

Mar. 1, 2011  John Armour (Law School, Oxford), Bernard Black (Northwestern University Law School), Brian Cheffins (Law School, Cambridge)
\textit{Delaware’s Balancing Act}

Mar. 7, 2011  Michael Weisbach (Ohio State University)
\textit{Pay for Performance from Future Fund Flows: The Case of Private Equity}

Mar. 8, 2011  Albert Choi (Univ. Va. Law School) and George Triantis (Harvard Law School)
\textit{Bargaining Power and Nonprice Terms in Contracts}
Mar. 29, 2011  Lucian Bebchuk (Harvard Law School)  
*CEOs and Corporate Governance*

Mar. 29, 2011  Florencia Marotta-Wurgler (New York University Law School)  
*Does Disclosure Matter?*

Apr. 5, 2011  Allen Ferrell (Harvard Law School) and Atanu Saha (CompassLexecon)  
*Calculation of Damages in ERISA and 10b-5 Litigation*

**G. Students and Fellows**

The Program seeks to foster work in the corporate governance area by students and fellows. During 2010-11, the following students and fellows undertook research in the corporate governance area:

Jeffrey Hall  Nitzan Shilon  
Scott Hirst  R. Christopher Small  
Noam Noked  Holger Spamann  
Matthew Schoenfeld  Shaud Tavakoli  
Roy Shapira  Andrew Tuch  

During 2010-11 the Program held a series of Corporate Law Fellow Colloquia for students, fellows and other researchers in the field of corporate governance to discuss their research and receive feedback. Students, fellows and other researchers attending or presenting at colloquia during 2010-11 included Vladimir Bosiljevac, Nuncio D'Angelo, Daniel Hausermann, Scott Hirst, Joost Kloosterman, Jim Naughton, Noam Noked, Roy Shapira, Matthew Schoenfeld, Nitzan Shilon, R. Christopher Small, Holger Spamann and Andrew Tuch.

To encourage and recognize work by students in the corporate governance area, the Program established the Victor Brudney Prize in Corporate Governance in honor of Professor Victor Brudney, Robert B. and Candice J. Haas Professor in Corporate Finance Law, Emeritus. This $1,000 prize is awarded annually to the best student paper on a topic related to corporate governance. The prize committee consists of Professors Bebchuk, Kraakman, and Roe. The 2010-11 Victor Brudney Prize in Corporate Governance was awarded jointly to Anastasiya Putilova for her paper *Shareholders’ Agreements in Russia*, and Andrew Tuch for his paper *Conflicted Gatekeepers: The Volcker Rule and Goldman Sachs*.

During the academic year 2010-11 one fellow, Scott Hirst, held the position of executive director of the Program. Fellows Scott Hirst, Noam Noked and R. Christopher Small were co-editors of the Program's Forum on Corporate Governance and Financial Regulation.
Holger Spamann, formerly a Corporate Governance Research Fellow, joined the Harvard Law School faculty as an Assistant Professor of Law.

**H. Practice and Public Policy**

*The Program’s Advisory Board*

The Program seeks to foster interaction between the HLS faculty and students and the world of practice and policy. To facilitate the connection between HLS and the world of practice and policy, the Program established an advisory board of distinguished practitioners. During 2010-11, the following served as members of the advisory board:

<table>
<thead>
<tr>
<th>William Ackman (Pershing Square Capital Management, L.P.)</th>
<th>Larry Hamdan (Barclays Capital)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peter A. Atkins (Skadden, Arps, Slate, Meagher and Flom LLP)</td>
<td>Robert V. Mendelsohn (Former CEO, Royal and Sun Alliance Insurance Group)</td>
</tr>
<tr>
<td>Joseph E. Bachelder (Bachelder Law Offices)</td>
<td>David Millstone (GAF Industries)</td>
</tr>
<tr>
<td>Richard Breeden (Breeden Capital Management)</td>
<td>Theodore N. Mirvis (Wachtell, Lipton, Rosen and Katz)</td>
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<tr>
<td>Richard Climan (Dewey &amp; LeBoeuf)</td>
<td>James C. Morphy (Sullivan and Cromwell)</td>
</tr>
<tr>
<td>Isaac Corré (Eton Park Capital Management)</td>
<td>Toby S. Myerson (Paul, Weiss, Rifkind, Wharton and Garrison)</td>
</tr>
<tr>
<td>Jay W. Eisenhofer (Grant &amp; Eisenhofer P.A.)</td>
<td>Eileen T. Nugent (Skadden, Arps, Slate, Meagher and Flom LLP)</td>
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<tr>
<td>John Finley (Simpson Thacher &amp; Bartlett LLP)</td>
<td>Paul K. Rowe (Wachtell, Lipton, Rosen and Katz)</td>
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<tr>
<td>Byron S. Georgiou (Coughlin Stoia Geller Rudman and Robbins)</td>
<td>Rodman Ward, Jr. (Skadden, Arps, Slate, Meagher and Flom LLP)</td>
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</tbody>
</table>

*Visits by Distinguished Practitioners*

During 2010-11 the following prominent practitioners participated in the Program’s activities:

<table>
<thead>
<tr>
<th>Thomas J. Allingham II (Skadden, Arps, Slate, Meagher &amp; Flom LLP and Affiliates)</th>
<th>Jeff Bewkes (Time Warner, Inc.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tim Armstrong (AOL, Inc.)</td>
<td>Richard Breeden (Breeden Capital Management)</td>
</tr>
<tr>
<td>Joseph Bachelder (Bachelder Law Offices)</td>
<td>Paul Cappuccio (Time Warner, Inc.)</td>
</tr>
<tr>
<td>Randall J. Baron (Geller Rudman &amp; Dowd LLP)</td>
<td>Chris Cernich (Institutional Shareholder Services)</td>
</tr>
</tbody>
</table>
Congressional Testimony and Commission Service

Faculty members associated with the Program continued to contribute their knowledge to political debates of corporate governance issues during 2010-11.

Professor Hal Scott testified before the Senate Committee on Banking, Housing and Urban Affairs on promoting economic recovery and job creation on January 26, 2011. Professor Scott also testified before the House Agriculture Committee’s Subcommittee on General Farm
Commodities and Risk Management on April 13, 2011, where he discussed new SEC and CFTC rules governing derivatives required under the Dodd-Frank Act. Scott also continued his work on the Committee on Capital Markets Regulation, of which he is the Director.

Professor Robert Sitkoff was named a member to the Uniform Law Commission’s new drafting committee to prepare a Uniform Act on Powers of Appointment.

*Op-Eds*

Faculty members and fellows associated with the Program contributed to public discussion of corporate governance issues by publishing the following op-ed articles:

*Business Week*, “BP’s Board Has Questions to Answer, Too,” July 2010 (By Ben W. Heineman).

*Project Syndicate*, “How to Pay a Banker,” July 2010 (By Lucian Bebchuk).

*The Atlantic*, “Let the Revels Begin,” July 2010 (By Ben W. Heineman).

*Wall Street Journal*, “Geithner's Hollow 'Speed' Pledge to Business,” August 2010 (By Hal Scott and Glenn Hubbard).


*Pathways Magazine*, “Tackling the Managerial Power Problem: The Key to Improving Executive Compensation,” August 2010 (By Lucian Bebchuk and Jesse Fried).


*Washington Post*, “Voluntary Standards Not the Same as Mandatory Law,” September 2010 (By Ben W. Heineman).

*Project Syndicate*, “Politics and Corporate Money,” September 2010 (By Lucian Bebchuk).


Project Syndicate, “Pricing Corporate Governance”, November 2010 (By Lucian Bebchuk).


The Atlantic, “In Repealing 'Don't Ask, Don't Tell,' Implementation Matters,” December 2010 (By Ben W. Heineman).

Corporate Counsel, “Don’t Divorce the GC and Compliance Officer,” January 2011 (By Ben W. Heineman).


The Atlantic, “Disclosure About Steve Jobs's Illness: Apple Should Provide It, the SEC Should Require It,” January 2011 (By Ben W. Heineman).


Project Syndicate, “Fukushima and Derivatives Meltdowns,” April 2011 (By Mark Roe).

The Atlantic, “Can Women Be a Catalyst for Japan's Renewal?” April 2011 (By Ben W. Heineman).


The Atlantic, “Justice Oliver Wendell Holmes and Memorial Day,” May 2011 (By Ben W. Heineman).

Project Syndicate, “How Capitalist is America?” June 2011 (By Mark Roe).


I. Media Coverage

Corporate governance research carried out by faculty associated with the Program was covered extensively by the media during 2010-11. This research was featured, among other places, in The Wall Street Journal, The New York Times, Forbes, and The Financial Times.

The full list of the 77 media mentions of the Program's faculty and their research is as follows:

Bloomberg (10/7/10, 11/29/10, 12/16/10, 2/23/11, 6/16/11)
BNET (7/23/10, 8/5/10, 4/14/11, 5/10/11)
Boston Globe (10/4/10, 10/11/10, 2/25/11)
Boston Review (9/15/10)
Business Ethics (9/21/10)
Business Insider (5/7/11)
Business Spectator (7/17/10)
Businessweek (12/22/10, 1/12/11)
Christian Science Monitor (7/12/10, 12/20/10)
Conference Board (3/18/11)
Corporate Board Member (8/9/10)
Corporate Counsel (8/5/10)
The Deal (10/4/10, 2/18/11, 5/10/11)
Directorship Magazine (9/1/10)
The Financial (9/29/10)
Financial Times (1/23/11)
Forbes (7/12/10)
Fortune (7/2/10)
Globe & Mail (8/18/10)
Further details about the media coverage of the Program’s faculty and research can be found at http://www.law.harvard.edu/programs/corp_gov/media.shtml.